01		COMMONWEALTH OF PENNSYLVANIA	
02		DEPARTMENT OF	
03		ENVIRONMENTAL PROTECTION	
04		* * * * * * *	
05		IN RE: WATER INFRASTRUCTURE	
06		PUBLIC HEARING	
07		* * * * * * *	
08	BEFORE:	Senator Raphael Musto, Chair	
09		Craig Brooks, Member	
10		Tony Guerrierri, Member	
11		Marcus Kohl, Member	
12		Dana Aunkst, Member	
13	HEARING:	Tuesday, May 27, 2008	
14		1:21 p.m.	
15	LOCATION:	1073 Oak Street	
16		Pittston, PA 18640	
17	WITNESSES:	Dana Aunkst, Tom Quinnan, Bernard F	R. Biga,
18		Christopher Carsia, Thomas Lawson,	Michael
19		Gallagher, Thomas Mertz, Yvette R.	Austin
20		Smith, Eugene Barrett, Walter A. Ni	cholson
21		Matthew Ehrhart	
22		Reporter: Gregory Jones	
23	Ar	ny reproduction of this transcript	
24	is	s prohibited without authorization	
25		by the certifying agency	
			2

TONY M. GUERRIERI
Research Analyst
Joint Legislative Air and Water Pollution
Control and Conservation Committee
Finance Building, Room 408
House of Representatives
House Box 202254
Harrisburg, PA 17120-2254
Present for Joint Legislative Air and Water
Pollution Control and Conservation Committee
CRAIG D. BROOKS
Executive Director
Joint Legislative Air and Water Pollution
Control and Conservation Committee
Finance Building, Room 408
House of Representatives
House Box 202254
Harrisburg, PA 17120-2254
Present for Joint Legislative Air and Water
Pollution Control and Conservation Committee
3
I N D E X

6 - 9

04

By Chairman Musto

05	TESTIMONY				
06	By Dana Aunkst	9 - 19			
07	TESTIMONY				
80	By Tom Quinnan	19 - 34			
09	TESTIMONY				
10	By Bernie Biga	34 - 44			
11	TESTIMONY				
12	By Christopher Carsia	44 - 52			
13	TESTIMONY				
14	By Thomas Lawson	53 - 70			
15	TESTIMONY				
16	By Michael Gallagher	70 - 77			
17	TESTIMONY				
18	By Thomas Mertz	78 – 85			
19	TESTIMONY				
20	By Yvette Austin Smith	86 - 102			
21	TESTIMONY				
22	By Eugene Barrett	102 - 112			
23	TESTIMONY				
24	By Walter Nicholson	112 - 118			
25					
		4			
01	I N D E X (cont.)				
02					
03	TESTIMONY				
04	By Matthew Ehrhart	118 - 122			
05	CLOSING REMARKS				
06	By Chairman Musto	122 - 124			

07	CERTIFIC	ATE	125
08			
09			
10			
11			
12			
13			
14			
15			
16			
17			
18			
19			
20			
21			
22			
23			
24			
25			
			5
01		EXHIBITS	
02			
03			Page
04	Number	Description	Offered
05	One	Yvette Austin Smith statement	
06	Two	Thomas Lawson statement	
07	Three	Bernard R. Biga statement	
08	Four	Walter Nicholson statement	
09	Five	Eugene Barrett statement	

10	
11	
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	
	6
01	PROCEEDINGS
02	
03	CHAIR:
04	Good afternoon. The hearing for Governor
05	Rendell's Sustainable Water Infrastructure Task Force
06	will now come to order. I am Senator Ray Musto of the
07	14th Senatorial District and a member of the task
08	force and I will chair today's hearing. I'm also
09	Chairman of the Senate Environmental Resources and
10	Energy Committee. And I certainly welcome you all.
11	I'm pleased that the Governor's task

- 12 force has come here to Northeastern Pennsylvania to
- listen to concerns and recommendations of local
- 14 citizens to regard our water infrastructure.
- 15 Harrisburg is many miles away from here but every part
- of the state shares the same water infrastructure
- 17 issues. It is important that all parts of the state
- 18 have the opportunity to speak on those issues. So I
- 19 proudly welcome the task force here to my home
- 20 district.
- 21 And the task force faces a tough
- 22 assignment, submitting a final report to Governor
- 23 Rendell by October 1st that more clearly outlines the
- 24 magnitude of Pennsylvania's water infrastructure needs
- and offers recommendations on how to achieve

- 01 sustainable infrastructure goals. As most of you
- 02 know, the estimated cost of our state's needs in
- 03 regards to drinking water, wastewater and stormwater
- 04 infrastructure is at least \$22 billion and the problem
- 05 is very significant. Cities like Wilkes-Barre and
- O6 Scranton, Hazleton are now spending millions of
- 07 dollars to address their water and wastewater
- 08 infrastructure problems. And we will hear about some
- 09 of them today.
- 10 Funding for those needs is critical and
- 11 the state can play a significant part in solving our
- 12 problem. And that's the reason why I introduce
- 13 legislation Senate Bill 1341 that would invest
- 14 significant funding for the improvement of

- 15 Pennsylvania's infrastructure. The legislation
- 16 provides for voter referendum to authorize \$1 billion
- bond for the construction, rehabilitation and
- improvement of our drinking supplies and wastewater
- 19 treatment systems. This is an investment we must
- 20 make. And as time goes on our already aging systems,
- 21 both large and small, continue to deteriorate.
- 22 Pennsylvania, its municipalities both large and small,
- 23 will be faced with mounting expenses and meeting
- 24 funding needs.
- Our quest is an important one and I thank

- 01 all of you here today for your willingness to serve
- 02 and participate in exchanging ideas and plans to
- 03 address Pennsylvania's water infrastructure needs.
- 04 And because of our lengthy schedule, we certainly do
- 05 want to hear from everyone, I would ask that each of
- 06 our participants limit their remarks to a maximum of
- 07 15 minutes. And after the hearing today, the record
- 08 will remain open. If there's any additional
- 09 testimony, or testimony that we have not received
- 10 today, you can certainly feel free to send in your
- 11 testimony to Craig Brooks. And he is the Executive
- 12 Director for our Joint Legislative Air and Water
- 13 Pollution Control Committee, as I serve this term as
- 14 Vice-Chairman.
- 15 With that being said, let us hear a brief
- 16 presentation on sustainable infrastructure, Dana

- 17 Aunkst, of PA Department of Environmental Protection.
- 18 Dana?
- 19 MR. AUNKST:
- 20 We're kicking these meetings off with
- 21 this presentation as we go around the state. And it's
- 22 more for the Department to present to you how we got
- to where we are now and why we're doing what we're
- doing and then to give you our pitch for what we call
- 25 sustainable infrastructure.

- 01 Last October we got a call from the
- 02 Governor's office at that time, indicating that they
- 03 were seriously considering, in proposing this year's
- 04 budget, including a water infrastructure funding
- 05 initiative. And we were asked to start working on the
- 06 ground work for that, how much money we would need,
- 07 how many people we would need to implement such a
- 08 program. And we spent a lot of time through October
- 09 and November and up until Christmas putting all these
- 10 numbers together.
- In January, I think the Governor's office
- got a little bit possibly sticker shocked when they
- 13 saw the numbers that we came up with and realized that
- 14 we couldn't bite this all off in one budget year. So
- 15 you'll note that this year's proposed budget includes
- 16 funding programs for high-hazard dams, state-owned
- 17 high-hazard dams, a thousand bridges, PennDOT bridges,
- and some flood-control projects that are desperately
- 19 needed in some communities. That proposal includes a

- 20 funding program with it and staffing for the
- 21 Department and other agencies to get some of that up
- 22 to speed and running.
- The issue of drinking water and
- 24 wastewater infrastructure was kind of put off until
- 25 consideration for next year's budget. As a result,

1 (

- 01 the Governor signed Executive Order 2008-02 that
- 02 created this Sustainable Water Infrastructure Task
- 03 Force. That task force has 30 members from various
- 04 stakeholder groups. The Chairs of all of the local
- 05 government committees and environmental committees and
- 06 both the Senate and the House are also represented.
- 07 That task force was given a specific set of issues
- 08 that they were to address.
- 09 First, identify the gap, meaning the
- 10 difference between funding available currently from
- 11 existing programs and infrastructure needs. That's a
- 12 gap. The task force was also given the responsibility
- 13 to identify cost-savings measures that might be able
- 14 to be achieved through non-structural alternatives.
- One example that I can give you is, in the Chesapeake
- 16 Bay Watershed, the Department has developed a nutrient
- 17 trading program to try to offset or reduce some of the
- 18 cost of compliance with nutrient reductions. Those
- 19 types of non-structural or innovative approaches that
- 20 can result in reducing the overall need are to be
- 21 investigated.

- 22 The task force is to look at the actual 23 cost of providing sewer service or water service. 24 range of rates that we see across the Commonwealth 25 range from lows in the single digits per month, \$8 or 11 01 \$9 a month in some cases for sewer service, to recent 02 projects approved I believe in this region, for 03 PENNVEST with the resulting user fee approaching a 04 hundred dollars a month. And the residents of that 05 community were so grateful to get the sewer service that they were willing to pay that kind of rate. But 06 07 given that range of rates, one of the things that the 80 task force has been given to figure out is, what is 09 the real cost of providing service. 10 And finally, recommendations for promoting sustainable infrastructure. Now, what is sustainable infrastructure? I'll get to that in a minute, but let's put it in very quick and easy terms.
- 11 12 13 It's asset management and long-term budgeting. 14 Infrastructure Task Force has met twice. The first 15 16 meeting was organizational in nature. They created 17 five working groups. There was a tremendous interest 18 expressed by a whole lot of people to serve on the 19 task force. And there was a desire to keep the task 20 force to some manageable level. Thirty (30) people is 21 still rather large, if you think about a committee of 22 30 people. But given the number of people and the 23 number of organizations that expressed interest, the

task force has created these five working groups to

- 25 give just about anybody who has expressed a desire to
 - 12
- 01 participate an opportunity to do so on one of these
- 02 workgroups.
- 03 Of the five workgroups, three are data
- 04 collection in nature. The first data collection
- 05 workgroup is needs' assessment. This workgroup is
- 06 charged with finding --- researching and providing
- 07 findings, conclusions, recommendations on the overall
- 08 infrastructure need for water and wastewater. This
- 09 group is also the group, the workgroup, that's going
- 10 to look at the user-rate structures and what does it
- 11 really cost to provide these services.
- 12 There's a workgroup on innovative
- 13 measures, investigating those non-structural and
- 14 innovative ways to achieve compliance, improve water
- 15 quality, improve drinking water without necessarily
- 16 building bricks and mortar infrastructure projects.
- 17 Cost savings associated with those types of approaches
- 18 are also to be investigated.
- There's a group to investigate financial
- 20 resources available to infrastructure owners out there
- 21 right now. What are the resources that are available
- 22 currently and make recommendations for any increases
- or any new programs.
- 24 There are two workgroups that are
- 25 implementation in nature. The first of those is the

- 01 group on financial sustainability. The financial
- 02 sustainability group is to look at these existing
- 03 funding programs and things like their eligibility
- 04 criteria. Are we targeting the limited resources
- 05 available to the right systems and to the right
- 06 situations?
- 07 And finally the last workgroup is
- 08 legislative and regulatory issues. And it is just
- 09 that. The group is going to take a look at those
- 10 existing statutes and regulations that may create
- 11 roadblocks to infrastructure programs and
- 12 sustainability, also recommend any new statutes that
- may or may not have to be introduced. And throughout
- 14 all these workgroups there's a core component,
- 15 education and outreach.
- One of the things that is very critical
- 17 in sustainable infrastructure terms is the need to
- 18 teach users what they have, what their system provides
- 19 for them, what they're paying for that. The example
- 20 that you hear all of the time is, people are more than
- 21 willing to pay \$120 a month for Comcast Triple Play,
- if you know what I mean, and they're not willing to
- 23 pay \$20 a month for sewer service. Now which is the
- one that's more necessary?
- 25 Sustainable infrastructure actually is a

- 01 term that EPA coined a few years ago. They started on
- 02 this concept. If you remember in the '70s, EPA funded
- 03 up to 75 percent of wastewater treatment plant

```
04 upgrades through their construction grant program. If
```

- 05 you were using an innovative technology, you could
- 06 have got 85 percent funding. And they were grants.
- 07 The local systems were only responsible for coming up
- 08 with their own share, 25 percent. That quickly was
- 09 very successful but it was also realized, after 20
- 10 plus years of running that program, that the federal
- 11 government had shallow pockets. They couldn't
- 12 continue to come in and offer that kind of money. In
- 13 the 30 years that Pennsylvania facilities benefited
- 14 from construction grants, they received \$2.4 billion
- 15 dollars. That concept was phased out in the early and
- 16 mid '80s and it kind of evolved into the state
- 17 revolving fund programs, where EPA would seed state
- 18 programs that would loan money at low-interest rates,
- 19 subsidized rates, for infrastructure improvement. And
- that program has been working very well.
- 21 Conversely, the 30 years of construction grants
- program in Pennsylvania \$2.4 billion in the first 18,
- 23 19 years of the PENNVEST program, they're pushing 4
- 24 billion in loans and grants.
- So I mean, it's been very successful, but

- 01 they've been able to bite little pieces of the apple
- 02 at about \$200 million a year or \$250 million a year on
- 03 wastewater/drinking water that has not really
- 04 overtaken the increasing infrastructure needs that are
- 05 mounting.

06 So EPA's latest approach is called 07 sustainable infrastructure. They want to encourage 80 systems to be able to sustain themselves so they're 09 not coming back to the government every 20 years for 10 the next new project. Charge user rates that include 11 long-term budgeting for replacement of the components 12 as they end their useful life, those types of things. 13 EPA defines their sustainability concept 14 by --- and this is EPA typical, four pillars. Four pillars holding up the roof. And the four pillars are 15 better management, low-cost pricing, water-use 16 17 efficiency and a watershed approach. Now, we at DEP 18 have been working on our own sustainability concepts. 19 We don't use those terms exactly but the concepts are 20 essentially the same. Under better management, things 21 that we do at DEP that our programs we've been trying 22 to develop and improve, our operator certification ---. Workforce development, critical, 23 critical issue. Seventy (70) percent of our 24 25 wastewater and drinking water treatment certified 16 01 operators are 55 years or older. So in the next ten 02 years we're going to have a significant turnover in 03 the workforce and we're not seeing the younger people 04 getting into this industry or this business in this 05 day and age. And one of the things we're trying to do 06 is create a workforce development, part of our 07 operator certification program to encourage that kind

of thought and that kind of effort at the community

- 09 college level to convince people that this is truly a
- 10 professional career. It's not something that should
- 11 be looked down upon like it is in a lot of cases.
- 12 Under system efficiency, again, we look
- 13 at the same issues, workforce development. And in the
- drinking water side we have what we call a Capability
- 15 Enhancement Program. We're actually out there working
- 16 with systems directly. We have circuit riders that
- work with our staff that go around to help troubled
- 18 systems, drinking water systems now, and improve their
- 19 own capability to manage their treatment and their
- 20 finances.
- 21 Under water use efficiency, conservation
- of not only water is important but energy conservation
- is going to be the next big thing that you're going to
- 24 hear. We hear and read in news a lot about the
- 25 electricity rate caps and their expiration in the next
 - 17
- 01 couple of years, and how that's going to jump
- 02 everybody's user rates 30 to 50 --- whatever you read
- 03 --- percent.
- One of the things that's critical here is
- 05 that in wastewater treatment and drinking water
- 06 treatment there's a lot of electricity used to move
- 07 water around. Water is pumped in the wastewater side,
- 08 we got big blowers to provide the air for the
- 09 treatment process. These systems are extremely energy
- 10 consumptive. And that cost itself is going to become

- 11 critical over the next few years.
- 12 Under the infrastructure financing issue,
- that's why we're here. That's the purpose of the task
- 14 force. And finally, under a watershed approach, some
- of the things we're working on, many of you may be
- 16 familiar, we're finishing up our work on the state
- 17 water plan. And a lot of those individual plans for
- 18 the specific watershed is to be released this fall.
- 19 We're starting to get into green infrastructure. And
- 20 where that comes into play in a lot of cases is,
- 21 infiltrating the stormwater where's it's generated and
- 22 not letting it get into, for example, your combined
- 23 system. And there are rain gardens, rain barrels
- those types of things that are innovative in nature
- but they're referred to as green infrastructure.

- 01 And finally, the concept of
- 02 regionalization. And for some people this kind of
- 03 creates a little bit of an anxiety attack. I'm not
- 04 talking about the past concept of regionalization
- 05 where we build a big treatment plant and we run the
- 06 water lines, the sewer lines, miles and miles and
- 07 miles to pick up these customers. That's just not
- 08 cost-effective, number one. But in those terms it's
- 09 not sustainable either. You don't have enough
- 10 customers paying the rates to support that kind of
- 11 infrastructure. Regionalization in this context means
- 12 right side. In some places that big regional system
- 13 might still make sense, in other places, a series of

- 14 satellite facilities may be managed by the same
- 15 umbrella organization would be a better fit. Right
- 16 sizing. And those are the types of watershed concepts
- we're working on.
- 18 So in summary that's how we got to where
- 19 we're at now. I also wanted to give you a pitch for
- 20 the sustainability concepts we're working on at the
- 21 Department. Thank you.
- 22 CHAIR:
- 23 Thank you very much. We are joined this
- 24 afternoon by Kathy Pape who is also a member of the
- 25 Sustainable Water Infrastructure Task Force. Kathy,

- 01 would you like to join me, please?
- 02 MS. PAPE:
- 03 Just to say hello. I'll sit out here
- 04 with the group. That's fine.
- 05 CHAIR:
- 06 Very good. Thank you for being here.
- 07 Our next presenter is Tom Quinnan from the
- 08 Pennsylvania Utility Contractors Association. Tom.
- 09 MR. QUINNAN:
- 10 Good afternoon. My name is Tom Quinnan.
- 11 I'm a board member of the Pennsylvania Utility
- 12 Contractors Association, referred to as PUCA,
- 13 representing the northeast district. PUCA is an
- organization which represents sewer and water
- 15 contractors and suppliers throughout the State of

- 16 Pennsylvania. I'm also Vice-President of Leeward
- 17 Construction and ER Linde Construction. We are a
- 18 pipeline and site form contractor. We perform water
- 19 and sanitary sewer line construction as well as pump
- 20 station and wastewater treatment plant construction
- 21 throughout Northeastern Pennsylvania.
- Leeward is currently in our 16th year of
- 23 business. We employ over 200 people. We have
- 24 completed over \$250 million worth of construction
- through the end of 2007.

- 01 I appreciate this opportunity to offer
- 02 testimony on Pennsylvania's critical need to find a
- 03 solution for its water and wastewater infrastructure
- 04 needs. I'd also like to mention that other members of
- 05 our organization, PUCA, have offered testimony on this
- 06 matter.
- 07 On May 8th, Bruce Hottle testified in
- 08 Harrisburg. On May 22nd, Tim Greenland testified in
- 09 DuBois. I will concur with their testimonies and
- 10 appear here today in support of them.
- 11 System requirements and finance. Many
- 12 wastewater systems that are in operation in
- 13 Pennsylvania today are operating well beyond their
- 14 intended useful life as community sewer systems were
- 15 patched together to meet local needs without a lot of
- 16 consideration as to how they would be maintained and
- 17 replaced in the future. These systems were never
- 18 designed to be in use today.

- 19 When first constructed these systems were
- 20 state of the art using the best materials available at
- 21 the time. The designers and contractors who built
- these systems never envisioned that these systems
- 23 would still be in use at the end of the 20th century.
- 24 The old systems were built of clay pipe, worked
- 25 together at the joints with cement and manholes were

2.1

- 01 built of brick and wood. Over time the cement in the
- 02 joints got cracked and washed away causing
- 03 infiltration problems we see today, especially when
- 04 the extended periods of wet weather hit our state.
- 05 With the age of many of our systems,
- 06 Pennsylvania is particularly hard hit with this
- 07 problem. Many municipalities outdate their systems.
- 08 In fact, U.S. Environmental Protection Agency's 2004
- 09 Clean Water Needs Survey report to Congress, documents
- 10 a 20 year capital investment need to Pennsylvania's
- 11 publicly owned wastewater infrastructure at more than
- 12 \$20 billion. You can figure this equates to about \$30
- 13 billion today at the rate of inflation and the cost of
- 14 construction, materials, labor and healthcare and
- 15 diesel fuel.
- 16 The Federal Water Pollution Control Act
- 17 commonly known as the Clean Water Act is one of the
- 18 nation's most successful environmental statutes. The
- 19 vital part of the Act's success is the Clean Water
- 20 State Revolving Fund better known as SRF (sic), which

- 21 provides federal financing to wastewater collection
- 22 and treatment projects at the state level. This
- funding is distributed in Pennsylvania by the
- 24 Pennsylvania Infrastructure Investment Authority,
- 25 better known as PENNVEST. Matching funds in return

- 01 for principal and interest. There was going to be 320
- 02 million in loans and grants for water and wastewater
- 03 infrastructure maintenance, construction at the
- 04 beginning of Governor Rendell's term. The amount of
- 05 the money today is at \$262 million in loans and
- 06 grants. Even so, the snowball effect has continued to
- 07 grow a lot of money but not nearly enough to keep up
- 08 with Pennsylvania's infrastructure maintenance.
- 09 Despite the enormous needs and despite the Clean Water
- 10 SRF outstanding track record, the Bush Administration
- 11 continues to cause massive cuts each fiscal year.
- 12 Each state loses under this proposal.
- 13 Pennsylvania needs to recognize that federal dollars
- 14 have another attack on the taxpayers and this trend is
- 15 expected to continue. Pennsylvania needs to take
- legislative action to support our infrastructure
- 17 needs. Very few systems across the Commonwealth have
- 18 the ability to raise funds required to solve these
- 19 problems by themselves. Those systems operate on a
- 20 budget designed to cover operating costs at a small
- 21 profit. The main concern is to pay all debts and
- 22 still keep the cost low to the community. Small
- 23 communities in particular have a truly difficult task

24 keeping services affordable and still meet their

25	obligations.

25

23

01 Sources of funding are limited to the 02 Rural Utility Service or RUS, direct grants and aid 03 with the Corps of Engineers, and borrowing from 04 PENNVEST, or raising money for local bond issues. 05 funding comes at a rate of four percent for a long 06 period of 40 years. The only grant money available is 07 to bring the local user fee down to a rate of \$45 per 80 household ---. Direct grants from the Corp of 09 Engineers are very rare and only a few survive the current budget-cutting climate of Washington D.C. 10 Borrowing from PENNVEST is a much better 11 solution, however PENNVEST has a limited budget. It's 12 13 difficult to believe, but many communities in 14 Pennsylvania still have raw sewage in the storm sewers 15 that are flowing into the waterways of our state. 16 PENNVEST's current budget of \$252 billion 17 a year for loans and \$10 billion a year for grants is 18 a start but nowhere near what it will take to get the 19 job done. The Wastewater Treatment Association 20 projects that water and wastewater need nationwide is 300 to 350 billion. Pennsylvania's needs will fall 21 22 between 20 and 50 billion of that amount. 23 Finally, many communities simply lack the 24 financial needs and experience to float their own bond

issues. What's truly needed is a dedicated source of

01 revenue that is stable and constant and dedicated to

- 02 the water and wastewater needs of the people of the
- 03 Commonwealth of Pennsylvania. PUCA has proposed
- 04 legislation to provide an additional \$240 million
- 05 annually to the Clean Water Fund. These funds will be
- 06 distributed by PENNVEST using new criteria, provide
- 07 one-stop financing for the municipalities.
- This means that a new bureaucracy is not
- 09 created. A lot of municipalities believe they can
- 10 institute their own fee without evolvement of the
- 11 state government. In reality their portion is nothing
- more than a downpayment on the system.
- 13 Let me explain. Like the various
- 14 concepts of a home mortgage. Every new couple is
- 15 trying to purchase their first home and struggles to
- save the downpayment for their home. Nevertheless
- 17 they still need to go to the bank to borrow the
- 18 balance for that home. The Clean Water Trust Fund
- 19 would be the bank. The municipalities can go to this
- 20 bank to borrow the money to build the entire system.
- 21 Given EPA studies that project billions of dollars'
- 22 need within the Commonwealth the 180 million worth of
- 23 funding PENNVEST has available is inadequate at best.
- 24 Coupled with the antiquated guidelines, that process
- 25 seems almost hopeless for some municipalities.

25

01 It is for that reason we put forth and we

02 are certainly recommending that Pennsylvania step into

- 03 the forefront and be a leader of the nation and create
- 04 its own Pennsylvania Clean Water Act. This all would
- 05 be created --- or would be crafted to create a
- 06 permanent solution to our water and wastewater
- 07 problems by the creation of a user fee for all public
- 08 water and wastewater systems at a rate of 20 cents per
- 09 thousand gallons, which would only mean \$2 per
- 10 household per month. This user fee would create \$240
- 11 million per year for capital improvements throughout
- 12 the state.
- The funds would be channeled in three
- 14 ways. The first third will remain with the collecting
- 15 authority or municipality and act as a piggy bank so
- 16 as to develop startup or downpayment necessary for
- 17 solving clean water problems that we know exist. The
- 18 other two-thirds would go to a trust fund for the
- 19 distribution to PENNVEST for such problems. Half of
- 20 which, or one-third of the total, would be given out
- 21 and grants to all, so that all communities large and
- 22 small, rural and suburban, will be able to bring their
- 23 construction costs to a level that is affordable for
- 24 the residents. The final third of the funds collected
- 25 will be placed into revolving funds, which would grow

- 01 by repayments as a snowball would grow as it rolls
- 02 down --- the snowball effect. It makes the pot of
- 03 money large enough to meet the needs of the
- 04 Pennsylvania communities.

- 05 Lastly and more importantly we would avoid the cumbersome, and at times unworkable 06 07 quidelines mandated by the federal government. I'd 80 like to think that this process is similar to that of 09 my parents and how they saved money, little as it may 10 have been, and carefully making their decisions so 11 they might be able to provide for those things that 12 were necessary for maintaining a wholesome household. 13 This unique concept of saving money in advance, each 14 municipal organization with their downpayment on projects for the development of a meaningful grant 15 16 program to make projects everywhere feasible, and the 17 development of a revolving loan such as a bank, is to 18 fill the gap into the future. It's something that we 19 should be all proud of a part of creating. That is 20 what I'm asking of you today. In fact, there's an effort on the 21 national level to develop a trust fund similar to the 22 proposed legislation for fortifying PUCA, Clean Water 23
- Coalition. It's comprised of many industry 24 25 stakeholders. They meet regularly in Washington D.C.

01 and their current topic is creating a mutual trust 02 fund. I urge you to take a serious look at the 03 Pennsylvania Utility Contractors proposal, Clean Water 04 Trust Fund. It has the force necessary to correct the 05 neglect of the past and bring Pennsylvania to the 21st 06 century, the most advanced environmental funding of

07 each state in the United States.

- In addition to this, we came up with some
- 09 cost-saving measures which would help save money and
- 10 therefore increase funds that we'd have available.
- 11 First of all the procurement code change. Last year,
- House Bill 652 on the 2005-2006 session was
- 13 introduced. This bill amends the procurement code and
- 14 provides for 15 cost-saving measures. These measures
- include financing plans, retaining standardization,
- 16 monthly payment, accounts payment and value
- 17 engineering. This is a huge issue. I don't think we
- 18 want to spend a large amount of time in this venue
- 19 discussing this bill, but it is important in the cost
- 20 savings to all.
- 21 The second item is standardization
- 22 specifications. Each of the many hundreds of owners
- 23 along with the engineering firms around the state have
- taken their own road with respect to designing
- 25 materials, procedures and construction and bidding

- 01 process. These take their own way approaches have
- 02 created thousands of different and unique
- 03 specifications and designs for a contractor to try to
- 04 understand staying competitive at bid pricing and to
- 05 assimilate in bidding an item and following budgets
- 06 that are available.
- 07 Clearly standard specifications in very
- 08 large utility construction industry would bring about
- 09 very huge savings. By virtue of more competitive

- 10 bids, those contractors would be doing things
- 11 routinely rather than wording it all new, instead of
- 12 risking it each time a bid is submitted.
- 13 A good example of standard specifications
- is the present PennDOT waterway standards. The single
- 15 book of specifications was created in cooperation with
- 16 PennDOT, engineering firms and contractors throughout
- 17 the Commonwealth. It is easy to understand the
- 18 simplification of only one specification book
- 19 throughout Pennsylvania. It's much easier to
- 20 understand and creates for less confusion, impact,
- 21 charges and claims, and more competitive bids. I
- 22 would urge the task force to devote at least some time
- in its efforts to help stimulate and bring about the
- 24 preparation and adoption of standard specifications
- 25 for this industry.

- O1 The third item is service utility
- 02 engineering. PA One Call System, U.S. DOC and the
- 03 national One Call best practice survey recommend the
- 04 use of subsurface utility engineering to locate
- 05 utilities prior to the design phase. The excavation
- 06 process which is required --- which is the required
- 07 way in most cases. Also one of the most costly
- 08 problems is the existing underground utilities, and
- 09 more importantly the exact location of these
- 10 underground utilities in the bidding construction
- 11 process. Not having the accurate information creates
- 12 a requirement for a contractor to put in his bid

- 13 reserves which would cover the cost of delays and
- 14 changes, which are almost guaranteed to occur during
- 15 expedition process.
- 16 Additionally, there can be and usually is
- 17 a large amount of additional charges to the owner for
- 18 this lack of accurate utility information and the
- 19 problems that it causes during construction,
- 20 especially in sewer lines.
- 21 Currently within the utility-locating
- industry, definitely the design process, the
- 23 information and technology to provide exact locations
- 24 is not available. This void is accurate data. This
- 25 void of accurate data can easily be solved by advance

- 01 in testing of subsurface utility engineering. This
- 02 process includes the soft dig or potholing or
- 03 excavating of the existing utilities with accurate
- 04 measuring and plotting both the location and depth.
- 05 Once the information is gathered and then accurately
- 06 incorporated into a utility construction plan so as to
- 07 avoid conflict with the existing utilities when it is
- 08 not necessary and --- when it is necessary in
- 09 developing accurate plans for the co-existence within
- 10 the construction project.
- 11 This advance subsurface engineering
- 12 process will better prepare construction, drawing of
- 13 any specification that a contractor can depend upon to
- 14 be clear for the unknown costs associated, thereby

- 15 reducing his bid price. It would also insulate owners
- 16 from additional costs currently assessed upon them
- during construction when precise locations of
- 18 utilities cannot be provided in advance.
- 19 Studies have shown that dollars invested
- in this process will return in savings in construction
- 21 costs of 10 to 17 times above invested dollars,
- 22 depending on the utility density involved in a
- 23 construction project. These savings should be pursued
- 24 as every dollar we can save in the construction
- 25 process will put us closer to completing our tasks.

- 01 Item four, criteria guidelines. The well
- 02 meaning but complicated process for qualification of
- 03 well recipients was revised with 10-year-old
- 04 statistics and economic values. Unfortunately, in
- 05 using this process in today's world, a low-income
- 06 utility with higher household earnings, most of the
- 07 communities in need of such loans cannot rate high and
- 08 are not qualified at all to receive funds. Or in some
- 09 cases only qualified for a partial loan, which means
- 10 they must spend additional monies with local funding
- 11 agencies, RUS, PENNVEST, local banks, funds or others.
- 12 Certainly, these criteria guidelines should be
- 13 reviewed and new guidelines devised to distribute the
- 14 Clean Water Trust Fund monies in an equitable manner,
- 15 as equitable manner as needed.
- 16 Item five, disadvantaged business
- 17 solicitation. The EPA requires solicitation for

- 18 certain public projects. While it is imposed to
- 19 provide the opportunities for DBE where a legitimate
- 20 DBE business exists, however many DBEs are simply
- 21 paper entities and adding five to ten percent profit
- on the manufacturer's quote, backs the quote with
- 23 their profit margin tacked on. The DBE solicitation
- 24 process is time consuming and costly as both
- 25 municipality and the contractor must each perform

3:

- 01 extensive research, solicitation, documentation
- 02 requirements before the project can be bid or awarded.
- 03 For the current system it takes an additional staff
- 04 order from the contractor and the engineering group.
- 05 Multiply this by number of contractors and engineering
- 06 firms to determine the labor costs of this program.
- 07 The DBE program does nothing to educate
- 08 the DBE, DBE firm, to the public bidding process. For
- 09 contractors it's required to provide all bidding
- information to the DBE program. DBE firms are,
- 11 therefore, not responsible to retrieve bidding
- information on their own and are relying on the
- 13 contractors.
- 14 PUCA believes that the DBE program would
- 15 be much better served by the mentoring program. And
- 16 after five to seven years, the DBE firm will graduate
- 17 from that mentoring property.
- 18 Item number six, acid management.
- 19 Wastewater utilities should incorporate acid

- 20 management guidelines in their policies, cataloging
- 21 every aspect of a sewer system to determine longevity
- 22 and the need of rehabilitation on a routine basis as a
- 23 mandatory best practice. That needs to be mandated
- 24 for each and every wastewater and water treatment
- 25 infrastructure system.

- 01 A long-term plan to operate or approve
- 02 the system as regulatory or legislative changes occur
- 03 is an integral part of a well-run retention system.
- 04 Water and wastewater systems need to ensure that local
- os rates cover the full cost of service, including
- 06 capital asset maintenance and replacement for system
- 07 longevity and liability.
- 08 Item seven, regionalization. The task
- 09 force should consider investigating the possibility of
- 10 regionalizing some of the wastewater systems for an
- 11 obvious cost savings.
- 12 Item eight. The last item, will be
- 13 education. Over the years I've seen many municipal
- 14 authority members with a lack of knowledge about
- 15 construction funding, failed financing, bid loss,
- 16 payment terms, case law, responsibility as a utility
- 17 owner, DEP data selection and the difference between
- 18 performance and maintenance funds. An educational
- 19 program for these officials would be highly
- 20 beneficial. It should reduce local court cases due to
- 21 inexperience and misconceptions.
- 22 In closing, bidders of the Pennsylvania

- 23 Utility Contractor Association working in a
- 24 construction industry day in and day out, we believe
- 25 that our suggestions are real solutions to the ever-

- 01 growing need. The time is now of the legislation to
- 02 take meaningful action to protect our environments for
- 03 the future generations.
- 04 Health risks are rising every minute that
- 05 we wait to remedy these infrastructure programs. From
- 06 our firsthand knowledge, a comprehensive plan to
- 07 address the entire infrastructure need in Pennsylvania
- 08 is imperative. We offer assistance to this committee
- 09 as you proceed with your legislative recommendation to
- 10 the Senate and House of Representatives. We
- 11 understand that a healthy and environmentally-sound
- 12 commonwealth is an economically sound commonwealth.
- 13 Pennsylvania is where we live and work. This is where
- our children will live and work. Thank you.
- 15 CHAIR:
- 16 Thank you for your testimony. Next on
- 17 the agenda is Bernard Biga, Director of Operation,
- 18 from Wyoming Valley Sanitary Authority. Bernie.
- 19 MR. BIGA:
- 20 Thank you, Senator. I'd like to thank
- 21 the Senator and members of the task force for this
- 22 opportunity. There are hard copies. I don't know if
- 23 you picked them up when you came in. The date --- May
- 24 8 is the correct date. I gave this previously.

01 the Director of Operations for the Wyoming Valley

- 02 Sanitary Authority. And as such within our
- 03 organization I am responsible to the day-to-day
- 04 operations, and the presentation will speak from that
- 05 perspective. Can everyone see? It's okay with the
- 06 lights.
- 07 Well, we're in Northeastern Pennsylvania,
- 08 so most of us know where we are. Our plant is located
- 09 about 13 miles from here. Wastewater, I believe, is a
- 10 little --- we'll eventually get there. This is about
- one end of our service area, over 200 square miles.
- 12 A little overview background about
- 13 Wyoming Valley Sanitary Authority. We were
- incorporated in 1962 and it was seven years later when
- 15 we went online as a primary treatment facility in
- 16 1969. It was almost 20 years later, in 1987, when we
- were upgraded to secondary treatment.
- 18 There are 36 communities which we serve.
- 19 There are 14 founding or charter members, 22
- 20 additional communities. We have about 94,000 EDU's,
- 21 which have a population of a quarter of a million
- 22 people.
- Our operating budget for this year is
- 24 about \$17.8 million. The plant operation maintenance
- 25 is a little over ten and our pumping station is almost

36

01 2,000,000. So of that 17.8 million, about 10.2

- 02 million goes to the actual operation and maintenance
- 03 of the plant and the pump station.
- 04 We also have a capital budget of about
- 05 2.7 million. You know, Dana spoke earlier about
- 06 trying to sustain your infrastructure. Well, we've
- 07 been trying to do it all along. We earmarked
- 08 somewhere between 2.5 and \$3 million a year to do
- 09 smaller capital projects. An example is the Regional
- 10 motor control centers in three of our pump stations,
- 11 we have already upgraded this year. We have air
- 12 lines. We have four separate treatment trains, I'll
- talk about it a little later but we're replacing the
- 14 air lines. The contract started actually today as we
- 15 speak. That's a little over \$300,000, maybe \$330,000.
- We are going to be replacing all of the
- 17 below-waterline components. And in that we spent over
- 18 \$300,000 just for the equipment. We will be
- installing that with our own forces, in-house. So,
- 20 right there is you know, 700 --- about \$700,000 that
- 21 we will be funding, again, by ourselves through our
- 22 operating measures.
- We also carry an inventory of about \$2.5
- 24 million in spare parts. And that's just because we
- 25 run 24 hours a day every day of the year. If there's
 - 37
- 01 a holiday, well, we will work. We all know that.
- 02 Why do we do that? Well, one of our pump
- 03 stations, we ordered the pump on March 3rd and

- 04 expected shipping date is August 8, so obviously we
- 05 couldn't go that long without having parts like that.
- OG Quickly, we are a relatively large
- 07 facility, with 50,000,000 gallons a day. We have dry
- 08 weather flow of 32,000,000 gallons a day, meaning the
- 09 three driest consecutive months. If the average
- 10 exceeded 32,000,000, we would be hydraulically
- 11 overloaded. The five-year average right now is about
- 12 26,000,000 gallons a day. We put about --- again, in
- 13 closing, I'll explain, it's about 40,000 pounds a day.
- 14 You may have heard this in Harrisburg.
- 15 Every picture tells a story. This slide tells two
- 16 stories. One, if you look around most of the day on
- 17 April 12th of this year, the low flow was about
- 18 30,000,000 gallons a day. Typically in July and
- 19 August that will be as low as 10,000,000 to
- 20 12,000,000. So right there it shows an infiltration
- 21 problem of getting ---. Ground water, we all know in
- this area we had a very wet spring. And then a
- thunderstorm about 4:15 a.m. moved through the area
- and the flow went from 30,000,000 to 60,000,000 in
- about a half hour and then eventually hit 80,000,000

- 01 within two hours. So that's an inflow problem.
- 02 That's all the wet weather, whether it's runoff or,
- 03 you know ice, it melts, snow melts, getting into the
- 04 system.
- 05 That's just a quick aerial of our
- 06 facility. We have four treatment trains, which

- 07 basically are four individual treatment plants. They
- 08 can be anywhere. They are independent of one another.
- 09 I can't see from here, the flag's in the way, but one
- of the treatment --- basically in the middle to the
- 11 right you'll see, that's one of the trains we had off
- 12 line for service at the time.
- 13 Your hard copy does not mirror the slide
- 14 show. I tried to cut down ---. Secretary McGinty
- gave us eight minutes in Harrisburg, so I cut a couple
- 16 slides out. But that's okay. Well, thank you.
- 17 Part of our major plant components are a
- 18 main pump house, the headworks. As I said, we have a
- 19 four-section area, activated sludge treatment trains,
- 20 biological treatment we use. And we have solids and
- 21 the centrifuge for sludge dewatering and a fluid-
- 22 activated incinerator for the volume induction of that
- 23 sludge.
- Out-plants, major. We have 56 pumping
- 25 stations and 56 diversion chambers. We also have 35
 - 39
- 01 miles of pipe. And I'll talk a little bit about this
- 02 later. It doesn't seem like much for the size of our
- 03 plant, but a lot of its in the service area, the towns
- 04 own those collection lines, we don't. We have 20
- 05 miles of gravity sewers and 15 miles of force main.
- Now, what does it mean now? What are we
- 07 talking about? It means that the cost to the Wyoming
- 08 Valley Sanitary Authority ratepayers will increase

- 09 significantly. Why? Well, all of a sudden we have
- 10 to meet the Chesapeake Bay Strategy's nutrient limits.
- 11 We're doing that as we speak. It's under design. The
- 12 CSO requires infrastructure upgrades.
- 13 The Chesapeake Bay Strategy. I guess
- 14 we're all in the Susquehanna Watershed, so we know
- 15 what that's about. We have to meet the mandated cap
- loads for nitrogen and phosphorous. And we have to do
- it now. Our estimated cost is wrong up there, it's
- 18 \$6.2 million. Within the last two weeks there was an
- 19 upgrade of \$14.7 million. And the first compliance
- year ends 30 September 2011. And that's actually a
- lower cost that a lot of people are going to have to
- 22 pay to meet the base strategy. But fortunately 20
- 23 plus years ago our Board selected a process that has
- in there BNR removal, biological nutrients. And right
- 25 now maybe 2.2 million pounds of total nitrogen

- 01 entered our facility and we put out 700,000 pounds
- 02 plus right now. So we have to get it down to about
- 03 584,000. So we do ---. Now, it's easier to get the
- 04 first part out, the second part is a little harder,
- 05 but that's all right, they're working on it now.
- O6 Another bigger or --- definitely money-
- 07 wise, is the combined sewer overflows. We have 56
- 08 diversion chambers. And these are points where
- 09 combined sewers, where you have sanitary and storm in
- 10 a single pipe, exceeds the hydraulic capacity of the
- 11 system and those flows are diverted. Through the 14

- 12 surrounding towns, 55 pipes, that's shown on the
- screen from the top to the bottom, that's a combined
- sewer that was existing. We built that square
- 15 structure around it. We called it a conversion
- 16 chamber, a CSO, or something of that nature.
- We took a pipe and carried the dry
- 18 weather flow into the Wyoming Sanitary Water
- 19 Authority. The profile, we looked how it goes to
- 20 Weir, getting that line and the flow gets to Weir,
- 21 it's directed to Wyoming Valley Sanitary Authority.
- When the flow exceeds its capacity to our pump
- 23 station, in that case the flow goes over the Weir and
- 24 it's directly discharged into a receiving stream,
- 25 mostly perhaps the Susquehanna River.

- 01 Costs to eliminate from the system. A
- 02 2002 engineering study placed the cost at \$90 million.
- 03 That was to meet the regulations that were in place at
- 04 the time. In today's dollars that's already up to
- 05 \$113 million. But as I said, that includes like
- 06 treatment heaters, concentrators or bar screens to
- 07 remove the settable and floatables and then disinfect
- 08 that site and then discharge. We aren't sure that's
- 09 going to be allowed by the time we get around to doing
- 10 it.
- To eliminate the combined sewer problem
- 12 would be the separation of all the combined sewers in
- 13 our service area and that comes to about \$400 million.

- 14 Currently, we have a CSO project under way at the Ross
- 15 Street Diversion Chamber in Wilkes-Barre. It's two
- 16 phases. Phase one, we're almost --- we're going to go
- on phase two this year. The total cost is \$7.4
- 18 million. The good thing about this, we got some EPA
- money to do it. We got 55 percent and then 45
- 20 percent. I believe, I'm not exactly sure, that we
- 21 shared with the state maybe 22-and-a-half percent
- 22 apiece.
- 23 And, again, because of the help we got
- 24 from the state, you know, we do support Senator
- 25 Musto's bill for the authorization of a billion

- 01 dollars. You know, and a billion dollars is a whole
- 02 lot of money, there's a lot of zeroes there. But in
- 03 Harrisburg a couple of weeks ago, I know that the
- O4 Greater Pittsburgh area is looking at \$4 to \$4.5
- 05 billion themselves for their CSOs. I don't know what
- 06 Philadelphia's looking at, it's a little longer. As I
- 07 said, for us to really separate and get rid of them
- 08 all, we're looking at about \$400 million.
- 09 We have 56 pumping stations, 25 original.
- 10 And then along --- several years ago, maybe 15 or so
- 11 years ago, we went and took over smaller pump stations
- in the charter towns, 31 additional. They're getting
- old. They're all getting old. Upgrade to 25 original
- 14 stations and it's estimated to be about \$15 million.
- And about \$10 million for 31 stations. Now they're
- smaller, therefore, the price is a little bit lower.

- But we're looking at, you know, \$25 million with the
- 18 pump station included.
- 19 Our plant equipment needs. The
- 20 recognized useful life in this industry is about 20 to
- 21 25 years. Our solids-handling equipment is
- 22 approaching that. If we replace our centrifuge and
- 23 its ancillary equipment, our fluidized-bed incinerator
- and its ancillary equipment, we're looking at about \$9
- 25 million. And the total cost of all the sizeable

- 01 projects, which you can see right now ---. Again I
- 02 say sizeable ---. The bottom line, you know, if you
- 03 take that again, 2.25 or 2.75 million over 15 years,
- 04 you know, we're talking \$35 to \$40 million that we
- 05 have to submit ourselves through our ratepayers again.
- 06 But it's tough to know. Chesapeake Bays mandates now
- 07 14.7 million dollars. The CSOs range anywhere from
- 08 \$114 million to \$400 million. The pump station
- 09 upgrade is 25, the centrifuge and incinerator is 9
- 10 million for a total cost of somewhere between 131 and
- 11 440 million dollars.
- 12 There is a disclaimer. The current
- 13 charge of the transmission and treatment of the
- 14 wastewater. We do not know the age nor the condition
- of more than 800 miles of pipe in the collection
- 16 systems of the service towns. That is the
- 17 responsibility of the town. We don't own them. And
- 18 some of them I know for a fact were installed in the

- 19 1800s. And over 400 miles of those pipes are combined
- 20 sewer systems. And the real cost is unknown. The
- 21 estimates are running in the hundreds of millions of
- 22 dollars.
- 23 And that ends my presentation. I think
- 24 you guys have a hard copy of two more slides. That's
- just a force main title, a 30-inch force main we

- 01 repaired last year, 18 feet. It cost about \$300,000.
- 02 CHAIR:
- 03 Well, thank you very much, Bernie. And
- 04 again, pipe line costs --- I see so many heads
- 05 shaking. We certainly do know the cost following our
- 06 CSO problem. But the longer it goes without solutions
- 07 in place, the costlier it gets. And that's the reason
- 08 why we're conducting hearings throughout the state,
- 09 to get as much information as we possibly can in order
- 10 for us to come up with solutions.
- 11 Next on the agenda, Christopher Carsia.
- 12 He's Director of Operations at the Greater Hazleton
- Joint Sewer Authority.
- MR. CARSIA:
- 15 Senator, and the task force, first I
- 16 wanted to inform you that I'll be going off the copy
- 17 here, less informal, but I've done the best --- I hope
- 18 that these facts are well taken. I am going to begin
- 19 giving you a little background on our structure. The
- 20 Sewer Authority --- the Greater Hazleton Joint Sewer
- 21 Authority serves approximately 22,000 customers. Up

- 22 to 22,000 customers are served in the Greater Hazleton
- 23 area, which is comprised of Hazle Township, City of
- 24 Hazleton and West Hazleton Borough ---.
- Like most other municipal entities,

- 01 wastewater treatment plants that are on the
- 02 Susquehanna River, we --- our permit that was just
- 03 released requires BNR upgrade. The sewer authority
- 04 just secured \$38 million in bonds. No PENNVEST money,
- 05 we're not eligible for it. Obviously, it's not
- 06 available. We are maxed out as far as our borrowing
- 07 power goes. We were rated on Wall Street with Moody's
- 08 and we got a B-plus rate. But as it stands now,
- 09 moving forward, it's not likely with our revenues that
- 10 we're going to achieve any additional bonding of that
- 11 magnitude for those feats. We were secured in at 4.6
- 12 percent, which is an attractive rate. In comparison
- 13 to PENNVEST, you know, one and a half, two percent or
- less, it's not too rosy in that picture, but like I
- 15 said, we were very fortunate that we could get the 4.6
- 16 percent.
- 17 In this \$38 million upgrade, BNR is the
- 18 driving force behind it, but we're also incorporating
- 19 hydraulic capacity. And we're also addressing our
- 20 pump stations.
- 21 Our treatment plant was incorporated in
- 22 1961. In 1987 we went through a \$5.5 million upgrade,
- 23 hydraulic upgrade. Because of the I&I coming into the

- 24 system, it was determined at that time that was not
- 25 cost-effective to develop and address that I&I because

- 01 the preliminary numbers that we got at that time were
- 02 well over a hundred million dollars to separate the
- 03 systems.
- Now, I remind all of you folks that my
- 05 testimony is similar in nature to Bernie Biga's of
- 06 Wyoming Valley Sanitary. They just happen to be 4.5
- 07 times the size water treatment plant. We have CSOs,
- 08 we have 15 of them. We have capital improvement
- 09 projects similar to what they have. We do not own a
- 10 collection system like they don't own a collection
- 11 system.
- 12 But what the Greater Hazleton area is
- 13 entertaining at this time is regionalization. It
- 14 should enhance our borrowing power. It should give us
- 15 control that we can go under one umbrella and we can
- 16 address the areas of concern that we feel is most
- important. In other words, we want to get the most
- 18 bang for the dollar. That's what our goal is. And
- 19 the only way we can do that is if we control lines
- 20 within our municipal authority.
- 21 So with all that being said --- there are
- 22 some other considerations, in fact, capital
- 23 costs ---. Our normal expenses are going up just like
- every other service in this region, probably tripled
- 25 by the price of oil. I don't think that that should

- 01 be a major factor. I do think that the committee
- 02 should be aware that the more we invest in our
- 03 infrastructure, the more likely it is that those costs
- 04 are going to stabilize or perhaps go down, modern
- 05 technology. The older your system is it probably
- 06 costs more to maintain. That's what it appears with
- 07 the Greater Hazleton treatment facility.
- 08 Affordability. Our rates historically
- 09 have been one of the lowest in the state with
- 10 communities of 25,000 or more. That came back to bite
- 11 us, so to speak. We used to boast about having the
- 12 lowest rates, but it doesn't appear like we were
- investing in infrastructure like we should have been.
- 14 So perhaps this \$38 million that we're going to be
- spending in the next two years, permit required,
- 16 perhaps that could have been curtailed. We don't know
- 17 that, but what we do know right now is that we did
- 18 raise our rates substantially, a 50-percent increase.
- 19 And obviously I heard from the general public on that.
- 20 And we're going up again in 2009 and that's the only
- 21 way that we can pay for this \$30 million bond. And
- that's a sizable increase, so we're going up another
- 23 50 percent in 2009. That's a hundred percent a three-
- 24 year period. Prior to that it was 15 years before the
- 25 increase.

- 01 Innovative measures. It came to my
- 02 attention, through an engineering firm, I believe it's

- 03 based near State College, that they have a subsidiary
- 04 that they had requested DEP's regional office a water
- 05 reuse. I found this very intriguing because we have
- 06 15 CSOs that currently we're spending 1.3 million to
- 07 address one of them. Now, we can get PENNVEST money
- 08 for that one, that's aside from our BNR upgrade. In
- 09 any event, that was one of our smaller CSO selections,
- 10 the 20 force lines ---. We have 96 in-plants, 60
- 11 throughout the service area.
- 12 So what that means to me is this
- 13 presentation is we have to spend tens of millions or
- 14 hundreds of millions of dollars to put these satellite
- 15 treatment plants on our CSOs, or the alternative, we
- spend approximately \$200 million --- and this is going
- 17 on the estimate from two decades ago --- to separate
- 18 the lines. Well, that doesn't seem to be cost-
- 19 effective.
- 20 So the pitch from this engineering firm
- 21 is they reuse the water, reuse the CSO water. And I
- like that concept, but I didn't know if it was cost-
- 23 effective. And obviously the central office, the
- 24 regional office has to consider that as they go
- 25 through the permit process. What makes it attractive

- 01 is if we could send the water to the CSOs, remove some
- 02 of the heavy debris. And then this output can go and,
- 03 as they claim --- use of water through the limestone
- 04 banks and put it back into the tunnel, which is
- 05 ultimately going to a receiving waterway, in our case

- 06 the Susquehanna. That's water reuse. I certainly
- 07 think that's the direction that we have to go in the
- 08 future. And I hope that the regulators put that
- 09 thought into consideration. Obviously, if it's a
- 10 private enterprise and they're going to be looking for
- 11 funding and help from the government.
- The sewer authority, the Greater Hazleton
- 13 Joint Sewer Authority currently brings the bulk of
- 14 their solids 100 miles one way into a landfill out in
- 15 State College. With the price of fuel hovering around
- 16 \$4.50 a gallon, you know, my question every day, is it
- 17 cost-effective. Well, what they're doing is they're
- 18 using our solids to fill the voids to enhance the
- 19 production of methane gas. And supposedly, from what
- the landfill personnel told me, there's a steel mill
- 21 out there and they're selling the gas to the steel
- 22 mill and generating a profit of approximately \$75
- 23 million a year. So they're the types of innovative
- technology that I think that all the municipal
- 25 entities of water and wastewater need to look to the

- 01 future.
- I do have something else here. On the
- 03 local level, our user rates right now are about a half
- 04 a percent of the annual leading rate ---.
- Now, I bring to your attention that the
- 06 Sewer Authority of Hazleton did participate in the
- 07 fact finding for this submission with DEP and we

- 08 received the follow-up report last month. And the
- 09 number came up to approximately 34,000. So the target
- 10 for an annual sewer rate, not including the collection
- 11 system, is approximately \$345. We're sitting at \$180,
- 12 plus the transmission fee is about \$182 in the City of
- 13 Hazleton. And it varies throughout the township and
- 14 the borough. We will be up to about \$250 to \$300 by
- 15 2010.
- But affordability, you know, we have to
- 17 question it. And here's where I'm heading. When I'm
- 18 getting flack when we raise the rates for the average
- 19 citizen is, police tend to be the priority. We're
- 20 like every other small urban area, the crime rate is
- 21 going up and the dollars are to be spent with the
- 22 police force. And outlying areas, primarily Hazle
- Township, they don't have a police force. I ask you
- 24 folks to be cognizant of that, a big problem on the
- 25 police force. How can you channel the dollars going

- 01 towards police and fire protection and now we're
- 02 screaming, so to speak, why we need it for water and
- 03 wastewater? So I think everything has to be done with
- 04 definitive direction that it's affordable.
- O5 Training. I'm a certified operator, I've
- 06 been for 20-plus years. I believe it was Veronica
- 07 Casey that headed the Operator Certification Act and I
- 08 think it was a good Act because it enforces all the
- 09 operators to go through these sessions where they're
- 10 required to get 30 contact hours through their cycle.

- 11 So with all that being said, I'm heading out to State
- 12 College for my hours for my license. And acid
- 13 management has been a topic of conversation for the
- 14 last six months to a year. I think we need to bring
- 15 acid management to the board members that we all
- 16 answer to, the decision makers. Acid management is
- 17 probably the wave of the future.
- 18 Example, we had a system that most of the
- 19 sewer lines are 40-plus years old. Why wait for one
- of them to break and spend emergency funding and pay
- 21 top dollars. Improving acid management, well, do
- 22 analysis of the system and identify these areas that
- are more apt to have a break, so we could spend a lot
- less money and use that money towards infrastructure.
- I also became aware of House Bill 2441.

- 01 We're installing about 750 million on behalf of the
- 02 Sewer Authority. We certainly are large proponents of
- 03 supporting that bill. If I'm correct with my numbers,
- 04 500 million of those dollars are for the water and
- 05 wastewater infrastructure. 250 million towards the
- 06 farmers for their nutrient reduction. I certainly
- 07 hope that bill passes. In addition to that, Senator,
- 08 I've been a big proponent of your bill that you've
- 09 been working on for quite some time.
- 10 And in closing, CSO, BNR, they are issues
- 11 of concern, but also if I could ask the task force if
- 12 any of us will be cognizant. Rising costs on all

- 13 fronts. Everywhere we turn it's going up, fuel
- 14 surcharge here, chemicals there, so as long as
- 15 everybody is cognizant, then we can move in a
- direction that's fair and good for the entire
- 17 community. Thank you.
- 18 CHAIR:
- 19 Thank you very much, Chris. Thank you
- 20 for a good job. You know when you're asking
- 21 ratepayers for an increase, some of them do not
- 22 understand because they don't see the problem.
- MR. CARSIA:
- Absolutely.
- 25 CHAIR:

- O1 The problem is underground and just so
- 02 many it doesn't exist. Well, it's there and it's real
- 03 and it's getting more costly every day. Next is Tom
- 04 Lawson of Borten-Lawson Engineering. Afternoon, Tom.
- 05 MR. LAWSON:
- O6 Good afternoon. I'd like to echo a lot
- 07 of comments previously made. They come from the
- 08 contractor, the treatment sites, the City of Hazleton
- 09 folks, but I'm a design engineer. Water
- 10 infrastructure is not my expertise. I think the
- 11 Senator will tell you it's transportation. And we're
- in a similar dilemma with the revenue funding. In
- 13 studying this issue in the last couple months, because
- 14 it's important to our regional economy, and our state
- 15 economy, and of course our national economy, I've seen

- some similar problems, and that is the education of
- 17 the public. As to what the issues are, why we're in
- 18 them right now and what we can do about the revenue
- 19 sources that we need, in addition to all the other
- 20 social services, et cetera.
- 21 This is a monumental task and I want to
- 22 commend the task force for attacking the issue because
- 23 it's going to take a lot of education and leadership
- from our Senate and the House and the Governor. So I
- 25 want to say I support the recent bill for the 750

- 01 million and your bill, Senator Musto, for a billion in
- 02 bonding to address the needs.
- O3 And if we can go down the list here of
- 04 the needs, assessing the needs to me cannot be done
- 05 with the fragment of oversight we now have. Some
- 06 communities don't even know what they have. They
- 07 don't have records of their sewer systems. So the
- 08 need assessment is going to be extremely difficult.
- 09 We need to consider non-capital costs,
- 10 such as studies to determine that need. And we're
- 11 talking about this money as a way to fund capital
- 12 improvements, but I noticed in some of your questions
- 13 you said what else do we need to do? We need to look
- 14 at the studies and opportunities for project
- 15 management of the many systems to create the
- 16 efficiencies and proper technical approaches to
- 17 solutions. The fragmented approaches we have now with

- 18 every community, especially small communities trying
- 19 to maintain their systems, if we could do it on more
- of a regional basis, and we hear that word coming up
- 21 all the time, even in transportation now, we could
- 22 apply the proper expertise to even the smaller
- 23 communities. And, again, regionalization doesn't mean
- 24 you go to one plant for Northeastern Pennsylvania. I
- 25 think it means more than that and if you could have a

- 01 good management team such as the Wyoming Valley
- 02 Sanitary Authority that now only treats and really
- 03 conveys through the interceptive sewer system but all
- 04 individual communities can have their own sewer
- 05 systems. They don't have the expertise to analyze
- 06 their own sewer system and stay on top of the game.
- O7 And one example I would like to give you,
- 08 a recent land development subdivision we did. We
- 09 asked for approval for the sewage discharges into the
- 10 local system, got it readily from WVS ---. And their
- answer was, we think we have a major issue with our
- 12 system, there's flooding all over the place. And so
- my client had to spend \$10,000 to investigate their
- 14 system. And we found out that the flooding was due to
- a barrel stuck in the sewer at one time and that's why
- 16 it flooded. But they couldn't even tell us where the
- sewers were. And this is a community of 13,000
- 18 people. So they don't have the expertise to oversee
- 19 this, and that's where I see regionalization as
- 20 playing a huge part, because we have an ever-shrinking

- 21 base of expertise. Even when I try to hire people for
- 22 my firm, I have had to recently go to Michigan,
- 23 Florida, New Jersey, West Virginia, to hire people.
- 24 And I've had to do a tough recruiting tour of those
- 25 states to find the right people with the right

- 01 expertise to address what I consider to be a growing
- 02 community in Northeast Pennsylvania.
- O3 So if you have technical expertise, use
- 04 it efficiently, while addressing a multitude of the
- 05 regions' customers, et cetera. And then, nobody has
- 06 to lose their job because there's a place for
- 07 everyone. There's a shortage of manpower. And I know
- 08 some communities say, well, we had people who have
- 09 been out of work for 20 years, you could use them in
- 10 the regional approach very efficiently.
- 11 So I think affordability has to be
- 12 considered part of the equation, but only if it's a
- 13 part of the smart-policy approach which should include
- 14 financing and revenue-generating policies which
- disperse the financial burden, this burden across the
- 16 broader region to level the playing field. We have
- 17 the haves and we have the have nots. And we have
- 18 communities that can afford to do some of this work,
- 19 we have communities that don't have a dime to do it.
- 20 So I think we have to do regionalizing of the revenue
- 21 generation so that the projects can be prioritized for
- the broader good of the region.

- 23 And some communities will say, well, why
- 24 should we give up our money so that we can do work
- down the road? Well, it just so happens that not

- 01 everything is fair in life. Not everything was built
- 02 up from an infrastructure standpoint, was built out at
- 03 the same time. The cities in our area, Pittston,
- 04 Scranton and Wilkes-Barre, Hazleton, they've had
- 05 infrastructure built a hundred years ago and now it's
- 06 taking in a lot of flows from outside their
- 07 communities. And then when the cities have the major
- 08 problems from those increase flows, they have to pay
- 09 to fix it. And the other communities upstream have
- 10 all this new development and I think you know where a
- 11 couple of those may be, they say, it's not our
- 12 problem, it's yours. Well, it is all of our problem
- 13 because those communities are then burdened to the
- 14 point where they just can't afford to do anything and
- then we fix it when it breaks and it creates a huge
- 16 sinkhole at the next home, et cetera.
- 17 And I'm from the City of Wilkes-Barre
- originally, so I know a lot of the issues because I
- 19 worked there after the flood, saw all the old sewers
- and went through them. And I've been there. 1972,
- 21 I'll never forget it.
- 22 But the proper identification of problem
- areas is going to take some work. And that's why I
- think we can't just be talking about capital money
- 25 here, we need to talk about some engineering money.

- 01 You're going to say I'm blowing my own horn, but
- 02 that's what I know. I know that there's not enough
- 03 research and not enough engineering investigations
- 04 being done to find out where the priorities should be.
- 05 So I think that that has to be considered in the
- 06 future funding alternatives.
- O7 And let's just use some commonsense as to
- 08 what area should be done first. And it's not always
- 09 based on thoughts, it's based on the system being
- 10 really saddled with an issue. Even if it's a lot of
- 11 more fallacy, that one bottleneck may prove to be a
- 12 disaster and cause many more issues when the CSO
- 13 carries it.
- 14 Innovative measures. By the way, I just
- 15 put this together this morning, because I found out
- 16 when I signed up I was a speaker. I didn't know I was
- 17 a speaker.
- 18 CHAIR:
- 19 You're doing a great job.
- MR. LAWSON:
- 21 Innovative measures. Certainly
- 22 conservation, we all talk about that. It's a
- 23 difficult one because we have an old infrastructure
- 24 system. But I think providing the changeups to
- 25 conservation-based fixtures, and especially in newer

59

01 homes or in buildings where a lot of that can be done

- 02 easily, then that's where expertise comes in. And
- 03 ensure adequate well-trained staff, DEP and other
- 04 regulatory agencies.
- 05 What we're facing now with PennDOT, DEP,
- 06 et cetera, we've had a large exodus of those baby
- 07 boomers with the expertise. And that's one thing I'm
- 08 fighting in my own firm. I'm sort of the baby boomer
- 09 in our firm. Having started the firm 20 years ago,
- 10 I'm on the verge of looking to those trips, you know,
- 11 vacation in my retirement years. But we do have to
- 12 make sure that DEP, PennDOT, DCNR, all those agencies
- 13 have adequate, well-trained staff.
- 14 And if you utilize a consulting community
- as a partner, that can easily be done, I think. And
- we should be collaborating on ideas, design
- 17 philosophies, et cetera, and working as a team, not as
- 18 adversaries as sometimes in the past. I think it's
- 19 getting a lot better. But we have to work as teams to
- 20 fight common problems. But form business/government
- 21 partnerships to flush out the permitting issues,
- 22 streamline review and project delivery time frame.
- 23 Again, PennDOT, we've done that through
- the partnerships we formed on major construction
- 25 projects, anything over I think 10 million and we had

- 01 to sit down for three days and hash out how we could
- 02 do it better, more efficiently. I think that can be
- 03 done with infrastructure projects, such as DEP and
- 04 others ---. And reduce cost of improvements and try

- 05 design --- build best value competition. I think that
- 06 certain products could be designed with 30 percent
- 07 completion, put it out for a contractor consultant,
- 08 innovative concepts. And they'll bring the latest
- 09 technologies and solutions to that project, therefore,
- 10 reducing the costs. I think you'll reduce the time
- 11 frame for delivery in that.
- The recent flooding a couple years ago,
- 13 we lost a lot of bridges. We delivered some bridges
- 14 took them out and replaced them in three months. You
- do that through the normal process, it could be three
- or four, five years. So I always say, why can't we do
- that as a way to save time and, therefore, money.
- 18 Identify best practices where possible.
- 19 And, you know, I'm sure the task force is looking at
- that right now.
- 21 And try to --- and this is something that
- I mentioned to the Senator myself, not too long ago
- 23 and he was on top of it. He was already thinking
- 24 about it. But as a regional infrastructure district,
- 25 if you could identify the watershed area or

- 01 communities with common issues, et cetera, why can't
- 02 we establish a regional infrastructure district? It
- 03 could then be overseen by a logical entity authority,
- 04 whatever, raise revenues across that district for the
- 05 better good of the communities involved, prioritizing
- 06 the most urgent needs. And that's going to be hard to

- 07 swallow for some people because their town is fine.
- 08 Well, some aren't. And as those communities go, our
- 09 region suffers. And so I think to tackle this we need
- 10 to look at that type of approach.
- 11 Financial resources. I'm sort of stuck
- on that one. I couldn't come up with one in the short
- 13 time I had to think about it.
- 14 The financial sustainability. The
- 15 regional approach, to spread financial resources
- 16 across political boundaries. Those that don't
- 17 regionalize, it's a tough thing to say to ---. And
- I'm not in your seat, but I say, well, they don't
- 19 participate in the way that others do. And this is
- 20 tough love for tough problems. And certainly we're
- 21 sitting down together to form partnerships. I think
- those are resolved through logical reasoning,
- 23 recognizing the issue facing our citizens and doing
- 24 the right thing for them. Regionalization may be
- easier in the management arena, not the treatment,
 - 62
- 01 because we have segmented communities. We don't all
- 02 flow in the same direction. So if we could have one
- 03 authority manage several or five or six systems
- 04 because of their expertise, centralized expertise, and
- 05 that's what I'm really shooting at here because,
- 06 again, baby boomers, a lot of the people with 25 years
- 07 experience are not going to be here any longer unless
- 08 we get them down to two or three days a week, like
- 09 they're trying to do with me.

- 10 But I think we need to be thinking that way. And you don't have to give up anything here. 11 12 We're going to need every single person still be a 13 part of the overall team. And the demographics will 14 require training of younger staff. I forget whether 15 the first gentlemen mentioned that. We have some 16 education to do with our younger people and they don't 17 want to do this work. They don't want to do some of 18 the work that I have, in an engineering company that has air conditioning, and a wealth of benefits. And I 19 20 say, what do you mean you don't want ---. I used to
- 21 climb through sewers on my stomach because my boss
- told me to do that. Of course when you get smart ---22
- but I was a young kid. So I think that's the 23
- challenge that we all face. We have to find how to 24
- 25 get people into this industry and do a good job and

- find it can be a rewarding experience. 01
- 02 Grants for small-type developments should
- 03 be discouraged. Certainly there will be times when
- 04 economically that's the right thing to do for future
- economic opportunities. But the dollars should be 05
- 06 spent on saving our vast in-place infrastructure that
- 07 if it's not replaced shortly it's going to be a
- nightmare. And in a short time --- let me tell you, 80
- some of the sewers that they dig up, they think we 09
- 10 should go further. We've got to replace more but
- 11 we're told to stop here. That's going to be the

- 12 problem next year, what we need to replace. And I
- 13 know some seven or eight-foot diameter sewers where I
- 14 used to live in Wilkes-Barre fail regularly. They're
- 15 attached and attaching will finally not work. And
- 16 they get faced with a multi-million dollar emergency
- 17 which will shut down the street for months.
- 18 Those are the kinds of issues I think
- 19 we've identified and plan for in the engineering
- 20 surveys that any number of firms can do. And I think
- that's a good investment, go through comprehensive
- 22 review of regulatory issues, listen to providers who
- 23 are the people that run the systems that do the
- 24 maintenance. These are very good people, especially
- in this industry. You'll find out that everybody in

- 01 this industry is very, very dedicated. They have to
- 02 be to stay in it, it's tough. Many of the engineers
- 03 that work for me in this area say it's a tougher area.
- O4 There's not enough money, et cetera. But they hang in
- 05 there because they see the public needs them. My
- 06 first boss ever from the Corps of Engineers says
- 07 you're a public servant, remember that. We serve the
- 08 public first. And I always tell them, we aren't in
- 09 private industry, we are public servants.
- 10 The legislative regulatory issues. I
- 11 think we should put some teeth into the bi-county plan
- 12 now, be prepared for losing our Lackawanna County,
- 13 first in the state, for two counties to get together
- in proper land use planning to avoid some of these

- issues in the future. Don't build these developments
- 16 way up that you have to build them and eight-inch
- 17 water main three miles just to get there. Try to
- 18 encourage the reuse of brownfields. The urban centers
- 19 are going to be key for the future. They're going to
- 20 be a place to live because of the cost of energy is
- 21 not going to go back to two dollars a gallon. If
- anything, it's going to keep going up.
- 23 I've already looked at a little car to
- 24 drag around. I never thought I would do that, but I
- 25 want 35 to the gallon. I was happy with my pickup

- 01 truck before this. But the urban centers are going to
- 02 be the new residential districts of choice and
- 03 building centers, et cetera. But that's where the
- 04 infrastructure is the poorest. You're going to have
- 05 to redo some of that infrastructure for the kind of
- 06 flows you're going to experience it.
- 07 The CSOs, more important than ever.
- 08 High-energy cuts will change where people live. I
- 09 discovered that --- Senator Musto said recently in an
- 10 article, the CSOs are a serious problem when they're
- 11 an expensive fix. The urban areas have the oldest
- 12 systems with the most expensive repairs and they are
- 13 the least able to pay for it. We've got to get over
- 14 that hurdle somehow.
- 15 Erase all political boundaries. Most
- 16 issues are watershed or a regional issue. Half the

- 17 counties are understaffed to deal with it. A lot of
- 18 our counties, people go to the county and say, help
- 19 us, please. And yet when you look at county staff,
- 20 it's not there either. I think the Luzerne County
- 21 Planning Commission has three or four people in it.
- They used to have many, many more people. These are
- 23 the people that know what's happening. They know the
- 24 needs, et cetera. So I think we have to stay on top
- of that. The staffing, DEP, again, critical issue.

- 01 We lost a lot of expertise.
- 02 Recognize the need to educate the public.
- 03 I think this is the end of my short comments, but I
- 04 think any time you face issues like this, I go to the
- 05 public and as long as you educate them, they come
- 06 right along. Because they know if we don't do
- 07 something, their future, their children's future,
- 08 et cetera, et cetera, is not going to be what it can
- 09 be. If you drive down the highway and a bridge
- 10 collapses or a pothole causes a bad accident, you and
- one of your family members ---. I don't mean to scare
- 12 people, but a bridge collapsed in Minnesota because it
- 13 wasn't being taken care of properly. The money wasn't
- 14 being spent. The same thing can happen to our
- 15 nation's infrastructure system below ground. It's the
- least thing that's on anyone's mind because it's
- 17 underground. And they don't understand why it's such
- 18 an expensive issue, but believe me, a number of years
- 19 were spent rehabbing this valley after Hurricane Agnes

- 20 and I saw the need then and it's still --- it's worse
- 21 now. And I think we have to have a series of
- 22 educational forums. Just like Focus 81, when I helped
- 23 start Focus 81, it was to advise the public that we
- had a one-and-a-half billion dollar problem on 81. We
- don't have the money, so what can we do to manage 81

- 01 in a way that we can increase the safety, not have so
- 02 many accidents and still have commerce flow through
- 03 our area for our benefit and the northeast border's
- 04 benefit. So Focus 81, going along with that. And
- 05 sometimes I think we need other organizations that
- 06 will keep focusing for the next 20 years on educating
- 07 the public about how old our system is. It's been
- 08 relatively less expensive than it should have been to
- 09 maintain it because we just didn't have the money, but
- 10 we're going to have to because otherwise we could
- 11 reach failure. And failure won't be acceptable when
- 12 you have to walk around and ---. Can I just state an
- 13 example, Senator? I think I'm going over my time
- 14 frame.
- One example is Holbrook. Holbrook is a
- 16 stream up by the Wyoming Valley Mall. We designed a
- 17 fix for it because there was a flooding problem down
- in Wilkes-Barre and it was a street that was violated
- 19 by mining years ago. It had no home. It went
- 20 underground. It went into mines, still does. That's
- 21 where the Target store is up by the arena. And so we

- 22 came up with a recommended design, but the design was
- a little more expensive than what we wanted because
- the downstream communities said, wait this is not our
- 25 problem and we're not going to share locally in the

- 01 cost because it was created by those people up on the
- 02 hill with all the stores they put in. So we had to go
- 03 down a state highway, increase the cost tremendously.
- 04 Senator Musto helped us to get the PENNVEST funding.

- The project fell apart, it never happened
- 07 because the costs were a factor, the cooperation
- 08 between the municipalities. That was under different
- 09 leadership, by the way. The current leadership in the
- 10 community is different, so the previous leadership
- just said, I don't want to have anything to do with
- 12 this.
- So now it's still the stream that it was.
- 14 It still creates a lot of damage up by the mall and
- 15 you read about it in the paper. You hear about it in
- 16 the news. If we attacked that project from a regional
- 17 issue or a watershed-based approach, that could have
- 18 been done under proper legislation.
- 19 The other one is downtown Wilkes-Barre, a
- 20 partnership, now they're trying to get the downtown
- 21 revitalized. And one of the issues that CSOs are
- talking about here today, when you walk around the
- 23 public square, sometimes you can't stand the odor
- 24 because the inlets are tied into the sanitary sewers.

- 25 And I've been trying to figure out a way to conquer
- 01 that without much expense because it's just offensive.
- 02 And I don't want to lose customers downtown because
- 03 they notice this horrible odor. So that's one other
- 04 issue. I have three examples here. My age is
- 05 catching up with me. I'm almost forgetting --- I
- 06 probably do forget the third one. Yeah, I do forget
- 07 the third one, so my apologies.
- 08 But you see I'm passionate about this.
- 09 We need passionate people involved. The state is
- 10 doing a great job now by recognizing the issue. I'm
- 11 not sure if the other states are tackling it so head
- on but I commend the task force. I commend all you
- 13 people for being here today. I think we can work
- 14 together and solve this issue. It's still going to be
- 15 a funding issue for long term. It's going to be tough
- to get all of those dollars we're talking about for
- 17 CSOs, upgrading the plant, et cetera, in Hazleton and
- 18 all the other communities. But thank you very much, I
- 19 appreciate it.
- 20 CHAIR:
- 21 Thank you, Tom. Any of your
- 22 recommendations will be certainly given full
- 23 consideration by the task force. Joe Shacky
- 24 (phonetic). Joe, you're up.
- 25 OFF RECORD DISCUSSION

- 01 CHAIR:
- 02 We'll call on our next presenter, Michael
- 03 Gallagher from PENNVEST.
- 04 MR. GALLAGHER:
- O5 Thank you, Senator and members of the
- 06 committee. First of all, I need to make a disclaimer.
- 07 Comments I'm making this afternoon are those
- 08 reflecting my own experience, do not reflect my
- 09 employer, okay?
- 10 As the framework for our discussion, I'd
- 11 like to suggest that pollution elimination, and I
- 12 chose that word elimination, needs to be a national
- and an international effort. I hope that the
- 14 committee, part of their recommendation will conclude
- that sentiment conveyed to our national
- 16 representatives, our Governor who serves on the
- 17 Infrastructure Committee, our U.S. Congressman and
- 18 Representatives. We cannot do this by ourselves,
- 19 okay. We need to bring their capabilities and
- 20 resources.
- 21 We do have some resources ourselves and I
- 22 suggest there are seven in nature. They include land
- use planning and regulations, improve technology,
- 24 conservation, cost-effective management, cost-
- 25 effective operation and maintenance, effective and

- 01 efficient regulations, wise use of tax dollars.
- O2 That's probably a universe of possibilities, okay?
- 03 But let's examine some of those and let me share some

- 04 possibilities.
- 05 Land use planning and regulations. We
- 06 need to tie together the municipality's planning code,
- 07 the MPC, with the Act 537 regulations and Act 167,
- 08 along with highway and transportation planning. The
- 09 state subsidizes most of these programs, most of these
- 10 efforts separately, but it would seem to make much
- 11 more sense for a municipality to undertake all of them
- 12 as one data pool.
- 13 Speaking about planning, land use
- 14 planning. Twenty (20) years ago legislation required
- 15 the preparation of a statewide water plan. Several
- 16 years ago additional legislation required the same
- 17 thing, water plan. We have it maybe today that's
- 18 looking into the water. In addition, DEP has
- 19 undertaken a survey to identify the wastewater needs
- of the state.
- It is scary to me to realize that we
- don't know what our needs are. Think about it. We're
- 23 dependant on these facilities yet we don't know what
- our needs are. What do we do about it? Hold on to
- your hat. Maybe this is time to have a statewide

- 01 planning agency. They don't exist. At least
- 02 consideration should be given to having all state
- 03 agencies have the same regional service areas.
- 04 Improve technology. I had a comment to
- 05 that. Including openness to new methods, national and

- 06 internationally there had been a great deal of
- 07 research and innovations. The state even sponsors
- 08 some research. The difficulty seems to be becoming
- 09 informed about the new technologies and a willingness
- 10 to implement such technology. There's a great
- 11 hesitation to actually implement new technology.
- 12 Thus, consideration should be given to identifying and
- 13 communicating new technologies. There's worldwide
- 14 research, national research, state research. The
- design community needs to better understand what's
- 16 available.
- Now, I know that some of this new
- 18 technology may fail and has failed. Therefore,
- 19 perhaps consideration should be made to the
- 20 establishment of an insurance fund to partially
- 21 protect systems which use new technology.
- Moving along to conservation. Well, the
- value of water has not been fully realized in the
- 24 east. In many communities it is well underpriced.
- There's no money for replacement and even for repairs.
 - 73
- 01 Systems frequently are understaffed with unattractive
- 02 salaries. Money gets people's attention. With proper
- 03 pricing, the consumer will be empowered to make a
- 04 choice and conservation will be enhanced.
- 05 Cost-effective management. Many of the
- 06 problems associated with inefficient and underfunded
- 07 water and wastewater systems stem from limited
- 08 resources, especially associated small systems. Thus,

- 09 county-wide or watershed-wide authorities should be
- 10 facilitated with priority for all financial assistance
- 11 and employer-employee guidelines. These authorities
- 12 may not have physical interconnection but can provide
- 13 administrative procurement and financial enhancement
- 14 to physically-distinct systems.
- As I sign them, I've noted with concern,
- 16 frustration, the fact that there are treatment systems
- 17 that do not maintain collection systems. I understand
- 18 there are reasons for that, but the end result is that
- 19 no one maintains the collection system. It all comes
- 20 down to the treatment facility. I'm talking about
- 21 wastewater in particular. So consideration may be
- 22 given to require treatment facilities to ensure that
- there is a maintenance program for their associated
- 24 collection system, whether it's owned or not.
- 25 Cost-effective operations and

- 01 maintenance. We have great programs in the state. PA
- 02 American Water Works has a great program in terms of
- 03 their partnership thing. DEP has a great outreach
- 04 program. PA World Water, these agencies all have
- 05 great programs. I just suggest that these need to be
- 06 facilitated, funded and coordinated
- 07 Efficient and effective regulations.
- 08 Time is money. Processing a permit should not require
- 09 six months or more. Time is money, and thus each long
- 10 processing time escalates the project cost. Delays

- 11 have been reported at all levels. The River Basin
- 12 Commissions, the conservation districts and DEP, these
- 13 agencies need to be staffed at the appropriate level
- 14 and the regulations need to be evaluated on cost-
- 15 benefit basis. It should not cost the community
- library, \$14,000 just for the design of a stormwater
- 17 management plan to pave their stone parking lot. Nor
- should it cost a homeowner \$60,000 for stormwater
- 19 management facilities. Nor should it cost the
- 20 residents of the township like half their annual
- 21 household income to meet state sewage treatment
- 22 requirements.
- 23 Some of these other issues, as a side
- 24 note, relate to the procurement limitations the state
- 25 has imposed. We're reluctant to utilize design build

- 01 in Pennsylvania. There's no clear-cut legal
- 02 distinction stating whether we can or can't. One or
- 03 two systems have used it and others are reluctant to
- 04 do so, yet nationwide when one reads the professional
- 05 and industrial literature and procurement, design
- 06 build seems to offer substantial savings in many
- 07 systems.
- 08 Also, we have something in Pennsylvania
- 09 called the Separations Act. This makes responsibility
- 10 for overall construction of a project unknown.
- 11 Unknown. Who's responsible for the project when you
- 12 have four different contractors building it? The
- answer is no one.

- 14 Let's talk about money. Money, we all
- 15 know, is limited. And I'm glad to see the committee
- 16 recognizes their options other than money. We need to
- 17 find ways of using it effectively and efficiently.
- 18 All financial aid, all financial aid should be in the
- 19 form of a revolving loan. That's right, no breaks,
- 20 guys. We need to find the means of funding
- 21 improvements in the future for our kids. I think the
- 22 National Government started this process with a
- 23 revolving loan program. We need to continue it and
- 24 not fall backwards.
- 25 All state funding should only be an

- 01 implementation of a component of a comprehensive land
- 02 use plan and a system approved asset management plan.
- 03 The Authorities Act should be amended so as to limit
- 04 the use of residual funds after dissolution by the
- 05 grading government to the use of the utility. Let me
- 06 reword that. That is the borrower, or township, to
- 07 have to use the authority funds collected for the
- 08 purpose for which it was originally collected. The
- 09 municipalities should not be able to sweep clean an
- 10 authority, the authority's funds, and use it for other
- 11 purposes.
- 12 If you're looking at other funding
- 13 sources, other funding programs, I hold PENNVEST out
- 14 as a model, not perfect, not perfect by any stretch of
- 15 the imagination but improving. Improving in terms of

- 16 we're now approaching electronic processing for the
- 17 application, for funds' disbursement and for loan
- 18 closing. All of these issues in the past have been
- 19 time consuming and problematic. But the PENNVEST
- 20 program has made great strides. I recognize that the
- 21 legislation establishing PENNVEST may have some
- 22 limits. I suggest that PENNVEST could be contracted
- 23 if the regulations can not be changed to provide
- 24 administrative services for funding.
- I guess in conclusion, I know it's

- 01 getting late, I thank you, Senator, for the
- 02 opportunity of sharing. I thank the committee for
- 03 their time and effort. And in conclusion, we don't
- 04 have to recreate the wheel, just improve
- 05 communications and coordination. And we need to keep
- 06 God in mind as we go through this process. Thank you.
- 07 CHAIR:
- O8 Thank you, Michael, for your very
- 09 informative testimony. Of course most of us here know
- 10 Mike Gallagher over the years. He moved to PENNVEST
- 11 since its inception. Mike, am I correct?
- MR. GALLAGHER:
- 13 Yes, sir. Well, a couple months late, a
- 14 couple months late.
- 15 CHAIR:
- 16 Thank you for your good work. Thomas
- 17 Mertz, Mahoning Township Authority. Thomas.
- 18 MR. MERTZ:

- 19 Thank you, Senator, and the Committee. I
- 20 recognize and I look at and hear some of these war
- 21 stories.
- 22 CHAIR:
- You have a couple of your own.
- MR. MERTZ:
- 25 Yes. I will present to you --- I will

- 01 keep it brief. My name is Thomas Mertz. I've been
- 02 involved since 1970 with Mahoning Township Authority
- 03 Water and Sewer, Montour County. In 1971, I
- 04 implemented efficiency. The mission statement says
- 05 who pays, we should not pay. We implemented that
- 06 mission statement almost to its fullest content. In
- 07 1971, I looked at it, see their debt. We have not
- 08 borrowed since 1971. We further implemented tap-in
- 09 fees. In the early 70s, all items were paid, there is
- 10 no debt, and we had surplus funds.
- We developed standard specs, regulations,
- 12 developers' agreements, and they could not go on our
- 13 system until they paid 100 percent. Otherwise it
- 14 wouldn't have been advantageous for the authority to
- 15 look at a reinvestment of tap-in fees for the growth
- 16 of the community. We have GPS, we have GIs. We know
- 17 where everything is, we do I&I spies. And under the
- 18 Municipal Authorities Act, O&M plus ten percent is all
- 19 you're allowed, O&M plus ten percent, and that's what
- 20 we do. Our rates are \$16.01 for sewer, \$17.01 for

- 21 water.
- Now, we're tied up with Danville Borough.
- 23 They put a plant in, in 1951. In 1951 it was the
- 24 primary treatment ---. With age we developed our own
- 25 sewer collection and distribution system and retained

- 01 capacity at both plants. There are some roadblocks,
- 02 and they were put in, in PSAT (phonetic) testimony.
- 03 Anyone in your committee who has that first letter of
- 04 the mission statement and also anybody on the
- 05 committee, every one of us sat for the testimony for
- 06 the PSAT. And some of those are in my notes here.
- 07 And the most important asset is the infrastructure.
- 08 We manage it in our distribution systems, collections,
- 09 and reserve capacity.
- I heard a statement of source of income.
- 11 Everybody says we have a source of income, the
- 12 ratepayer. The ratepayer in our area can hardly stand
- 13 it and --- when they spot 30 to 35 million to do the
- 14 upgrades to those plants ---. We did the needs'
- assessment, moving on 40 years. All our needs were in
- 16 that capacity for those plants were water and sewer on
- 17 developed areas, land development plans.
- The word reasonable still gives me a
- 19 little problem, what is reasonable to who? You know,
- it depends on who you're talking to. The other part
- of it is, one day I heard the statement on the
- 22 Pennsylvania Cable Network or the PSAT, they said no
- 23 engineer left behind. Well, there's no attorney left

- 24 behind, there's no investment banker left behind. And
- 25 the biggest problem we have is prevailing wage, but it

- 01 cost one-third more to do all these projects and
- 02 they're not left behind either in this process.
- 03 I'll cross over from the authority
- 04 portion of this. The township has less than one mil
- 05 tax. I have here, it's three point --- real estate
- 06 taxes is .00384, and the fire is 002.04. That's our
- 07 tax for real estate and fire. We are 59 percent tax-
- 08 free, which includes the Geisinger Medical Center,
- 09 that's the State Hospital, and many others. I don't
- 10 know if I put that in there for you, the copy, but
- 11 I'll give it to you. They are the sources. So when
- 12 we have all of these, we still overcome, the township
- has revenue. We're in the process of updating our 537
- 14 and there are some areas we're having sewer
- 15 replacement. We will not have to borrow the money to
- 16 do it.
- Now, based on Montour County's 20,000
- 18 people, Danville, Riverside, Mahoning Township is only
- 19 --- say 12,000. Nothing compared to your war stories
- 20 I've been hearing out there. But we find a lot of
- 21 communities take their revenue and they use the
- 22 revenue for the town, we do not. We have the CP fund
- 23 for reinvestment.
- I note an example where the excess
- 25 interest out of the sewer fund was to offset their

01 taxes. Totally, under the Municipal Authorities Act,

- 02 illegal. They do it, they do it all over. The next
- 03 thing they do, they do not charge tap-in fees. Now,
- 04 our tap-in fees, you'll see my standard specs of
- 05 rates, rules, and agreements and all the other data
- 06 that's given to the developer. You want to develop
- 07 here, we have one thing, we have reserve capacity for
- 08 water and sewer, we have infrastructure. We have it.
- 09 We must manage those assets. It works. I've been
- 10 doing it since 1971.
- 11 So there are other factors, what the
- 12 state legislature gives away, tax exemption. I mean,
- it's a nightmare for us. The tax exemption, under the
- 14 Charities Act, it is a nightmare for Mahoning. I'm
- 15 sure you read it. Some of the stories and lawsuits
- 16 and stuff under UCC. Here's a typical --- under the
- 17 UCC. These are all indirect or direct effects on a
- 18 municipality. UCC was enacted and developers or
- 19 builders normally understate the value of the permits.
- 20 It's commonsense, don't do it, but they get away with
- 21 whatever they can. They don't like it, don't care.
- 22 Independent --- been in business since 1961, retired.
- 23 I devote full time to it as a volunteer.
- One day a very large project came in and
- 25 said, project, 16 million. People came through, the

- 01 UCC, Zoning. It backed in at 18. Now you can read
- 02 in the paper that there's a lot of people over there

- 03 as the opening, now's it's 21 million. So it was
- 04 really understated. And by the way, on this
- 05 particular development --- I don't mean to pick on it,
- 06 --- they did not have to ---. You have the language
- 07 of the Uniform Construction Code. I picked up the
- 08 telephone, I called Harrisburg. I don't remember, I
- 09 think Bolson (phonetic), the head of it, Bolson? The
- 10 head of the UCC? How did this miracle happen? So he
- 11 started to tell me. If you had engaged architects
- 12 prior to the enactment, it was --- it's in. So I
- 13 said, how many of these wonderful programs are going
- 14 to come out the chute? Well, he said they did know
- 15 that there was a lot of school districts that was
- 16 being built or in the process, had architectural
- 17 designs and they would be exempt. I said, oh, that's
- 18 wonderful, where the hell are all of these places?
- 19 Fantasyland, I believe. And I was like this is
- 20 ridiculous.
- 21 But if you look at the testimony from
- January in Pennsylvania Township News and people
- 23 moving here from New Jersey and New York wherever,
- 24 tell the Mahoning Township, the streets that used to
- 25 be cow paths, now they're streets. But we put the

- 01 infrastructure in, we paid for it. We have a police
- 02 department, water and sewer, we have the fire
- 03 protection. And with that millage and 59 percent.
- 04 And somebody put legislation, if you were 17

- 05 percent ---. We do collect payment --- taxes. The
- one very large pair reduced it but the shell game
- 07 starts. What happens if you look --- well, I'll show
- 08 you that. They were going to increase their tax
- 09 exemption under the Purely (sic) Charities Act by \$9
- 10 million from one year to the next. So in essence,
- 11 when you total it all up, Mahoning --- and that's
- what, about 50 percent, the county gets 20, and the
- 13 school district gets 20 percent. That's what they're
- 14 receiving.
- 15 What I had done, I tried to retain the
- best engineers and the best attorney because I'm not
- 17 an attorney and I'm not engineer, but I do know
- 18 numbers. So that's what we had done. And when we
- 19 developed these, then when they come in to want to put
- in a development ---. And we're developing, we're
- 21 putting \$700,000 and \$800,000 homes ---. Lots are
- going for \$150,000. The cost of one new home which
- 23 got under way, to complete it for the infrastructure,
- it was almost \$3 million. They're selling the lots.
- 25 It's unbelievable. But it's management of dollars and

- 01 the mission statement. Most of that had been put into
- 02 place.
- There's still improvement. We're always
- 04 changing and upgrading for the simple reason, if we
- 05 had a good attorney, they had a good attorney. If we
- 06 retain them ---. I'll mention the name, a lot of you
- 07 will know him, George Aman. I've known George for

- 08 many years. And I'll pass on he was the Solicitor for
- 09 the Pennsylvania Municipal Authorities Association.
- 10 He helped write some of the legislation for the Act.
- 11 So we retained him.
- 12 So that is a brief story. I have given
- 13 you a copy of all those --- what we implemented, how
- 14 we implemented them, and stats rates with the
- 15 regulations, we give the cheat sheet, the
- 16 responsibility of the developer. We do not subsidize
- 17 development. We make them pay. They want water and
- 18 sewer, yeah, go ahead, there's water and sewer
- 19 available, then pay. Very small scale compared to
- 20 everybody else but it's just a matter of a couple more
- 21 zeros or more what they'll pay.
- 22 CHAIR:
- Tom, what you have submitted will
- 24 certainly be included in the record; okay?
- MR. MERTZ:

- O1 Thank you very much.
- 02 CHAIR:
- 03 Thank you. Jim Razine (phonetic) is not
- 04 present this afternoon, is he? Jim?
- 05 All right. We call upon Yvette Austin
- 06 Smith. CRA International. Welcome.
- 07 MS. AUSTIN SMITH:
- 08 Thank you. Good afternoon. I am Yvette
- 09 Austin Smith with CRA. I know it's getting late this

- 10 afternoon, so I'll try to keep my remarks fairly
- 11 brief. I'll describe CRA just a moment for those of
- 12 you that aren't familiar. But first I just wanted to
- 13 say thank you for the opportunity to present, both to
- 14 Senator and to the other members of the task force.
- 15 And also just briefly to commend the Governor and the
- 16 Commonwealth for really taking such a proactive stand
- on the challenges of water and wastewater
- 18 infrastructure. Someone had remarked earlier, they
- 19 weren't sure if other states were being as proactive,
- 20 and I would say that simply based on our experience
- 21 this is a commendable level of effort and achievement
- in looking at this issue.
- 23 So just very quickly, CRA, also Charles
- 24 River Associates, in a 40-year-old business and
- 25 economics consulting firm. We have approximately 750

- 01 professionals in 26 offices around the world. We
- 02 specialize in advising companies, investors and
- 03 public-sector entities in industries that tend to be
- 04 characterized by heavy regulation that are asset
- 05 intensive and that tend to have some significant
- 06 exposure to underlying commodities markets.
- 07 Of particular relevance for this meeting
- 08 and for this effort, CRA has advised on sales,
- 09 privatizations, modernizations and restructuring of
- 10 water and wastewater assets and utilities in the U.S.
- 11 the Middle East, Asia and in Europe. As I mentioned
- in the start of my statement, sir, I'm the managing

- 13 director with CRA International. I'm with their New
- 14 York office and I head the Corporate Finance Advisory
- 15 practice.
- As CRA understands it, there are five key
- 17 areas on which the task force is focused in order to
- 18 provide its findings to the Governor. We heard
- 19 earlier from the DEP that these areas are needs'
- 20 assessment, innovative measures, financial resources,
- 21 financial sustainability and legal and regulatory
- 22 issues. For the remainder of my remarks, I hope to
- 23 provide the task force with a few productive
- 24 suggestions and ideas based on CRA's experience in
- 25 water and wastewater, and ideas that hopefully are

- 01 $\,$ productive and helpful in meeting the mandated task
- 02 force.
- 03 The theme of my remarks will really be
- 04 focused on one key topic, which is increasing private-
- 05 sector investment in water and wastewater assets in
- 06 the U.S. There are varying manifestations of private-
- 07 sector involvement in water and wastewater assets
- 08 around the globe. If you were to display a few
- 09 examples along a continuum, in the middle of that
- 10 continuum you might find Europe, particularly Western
- 11 Europe, in which a significant portion of the water
- and wastewater assets are owned by private-sector
- 13 entities. These assets contend to have been built and
- 14 managed for some period of time by a public-sector

- entity before being purchased by a private-sector
- 16 agency, but now are solely in the hands of the folks
- 17 like Macquarie Bank, in the instance it Thames Water,
- 18 and most recently Southern Water was just purchased by
- 19 a consortium of investors, infrastructure investors,
- 20 that was headed by JPMorganChase.
- 21 If you go to another end of the
- 22 continuum, you might find arrangements that are more
- 23 common in developing or emerging economy in which the
- 24 public sector may lack some combination of the
- 25 financial resources, the technical resources, or in

- 01 some cases just the political incentives to create a
- 02 modern water or wastewater system. In these instances
- 03 you have the private sector really stepping in and
- 04 building and operating the systems of the utility. In
- 05 many cases, the government is the sole customer and
- 06 didn't take responsibility for distributing out water,
- 07 distributing those services throughout the population.
- 08 And then after some period of time, usually a period
- 09 of time that coincides with the investment horizon for
- 10 the private sector at a time sufficient to earn a
- 11 return, the facilities may be turned back over to the
- 12 public sector.
- 13 At the other end of the continuum, and
- 14 certainly what is much more common here in the United
- 15 States, are long and medium-term operations and
- 16 maintenance, O&M contracts. I'm sure many of you in
- 17 this room are familiar with those contracts. And that

- 18 tends to be what people are referring to when they
- 19 talk about public/private partnerships in the United
- 20 States when it pertains to water and wastewater.
- 21 There are some different correlations of PPP's when we
- 22 move into transportation and other sectors. But in
- war, people tend to be talking about O&M contracts.
- 24 You know, assuming that the two largest players in
- 25 this state and in the U.S., and then particularly in

- 01 this part of the country being Veolia and CH2MHill or
- 02 you have investor-owned utilities like York Water, all
- 03 of whom are managing and operating a municipally-owned
- 04 system. That is particularly relevant for this
- 05 conversation.
- Of And although many of those arrangements
- 07 would include a capital asset management program, the
- 08 assets themselves continue to be owned by a
- 09 municipality. And there has been a reluctance in the
- 10 U.S. to move towards more direct ownership of the
- 11 water and wastewater assets by the private sector.
- 12 And while I would say up front it certainly is not a
- 13 solution that is appropriate for every circumstance in
- 14 every situation, I will say that at CRA at least what
- 15 we feel is that the initial reluctance to explore
- 16 that, at least in some instances, takes off the table
- 17 what could be a viable alternative for some
- 18 municipalities, including some in private/public
- 19 sector and the Commonwealth.

- 20 So first just to talk a little bit about
- 21 what some of the potential benefits of a more
- continual public/private partnership, and let's call
- 23 it private ownership of the assets, what some of those
- 24 benefits might be. So there are four main benefits.
- 25 The first is that such a transaction, whether

- 01 structured as an asset sale or as concession agreement
- 02 that leads to an eventual asset sale, would involve
- 03 mutually a significant upfront payment to the
- 04 municipality or to the public sector. And then they
- 05 all have a structure that maybe a large upfront
- 06 payment followed by a schedule of future payments.
- 07 A second specific benefit is that these
- 08 arrangements transfer risk from the public sector to
- 09 the private sector. And the reason why that tends to
- 10 be sort of commercially viable is because often the
- 11 private sector had a greater amount of flexibility for
- 12 properly absorbing that risk. Whether it's through
- 13 risk-sharing arrangements with other private partners
- 14 in an investment consortium or the use of financial
- 15 --- transactions of financial structures that are just
- 16 left available to the public sector in part because
- 17 you may need some scale of transactions and scale of
- 18 size in order to really take advantage of that.
- Third, many of these arrangements in
- 20 which waste --- well, water and wastewater assets are
- 21 actually sold to the private sector, they included an
- 22 arrangement upfront whereby the rates are specified.

- 23 The rate or the increase in rates are specified, at
- least over an initial investment horizon. And so the
- 25 third benefit is that these arrangements can actually

- 01 provide some greater level of certainty and
- 02 transparency for system rates a little bit at the
- 03 current time and go on for some period of time.
- 04 Finally, the private sector. You
- 05 accessing the private sector and bringing the private
- 06 sector involved in this instance is no different than
- 07 that O&M contract, is that the public sector is often
- 08 able to access technological expertise that would be
- 09 difficult, particularly for a medium or small-sized
- 10 system, to obtain and be obtained efficiently on their
- own. And so the benefits of private-sector ownership,
- 12 asset ownership, can be substantial. But it is
- important for the public sector to really understand
- 14 when and under what circumstances, you know, such
- 15 benefits are likely to be realized. When does it make
- 16 sense to think about a more traditional public/private
- 17 partnership --- or private ownership of the assets,
- 18 pardon me.
- 19 So, you know, fundamentally, a
- 20 public/private-sector involvement is a viable option
- 21 if the private sector partner can assist a public
- 22 sector in meeting a need that the public sector either
- 23 cannot or simply cannot efficiently meet. And
- 24 examples of inefficiency would either mean obviously

- 25 just actual costs in excess of the project benefit or

- 01 opportunity costs in excess of the project benefit.
- 02 Which is to say that the public sector might be in a
- 03 position or perhaps should be in a position to direct
- 04 those funds elsewhere for the benefit of the relevant
- 05 society as a whole.
- Of It's important for the public sector to
- 07 be able to accurately identify the population's both
- 08 current and anticipated water needs in order to begin
- 09 to assess a private sector proposal. Now, let me
- 10 pause me for a minute because when we talk about needs
- 11 here, infrastructure needs, it's a little bit
- 12 different than some of the concepts I believe that
- 13 have been talked about today. At CRA really our
- 14 approach is to understand, in a sophisticated way, the
- 15 demand for water. And by water I mean both water and
- 16 wastewater services and not the infrastructure needs
- 17 to those anticipated demands. So that an assessment
- 18 of need does not necessarily begin by categorizing and
- 19 listing out the infrastructure assets and focusing on
- 20 sort of a place for those assets that are in need of
- 21 replacement but rather looking at the demands for
- 22 water over time and matching the infrastructure needs
- 23 to be consistent with that demand.
- 24 And so just to talk a little bit about
- 25 how we look at demand for water services. The demand

- 02 by use. And simplified categories of use just for the
- 03 sake of discussion would be residential, commercial,
- 04 industrial. In an actual demand study it would be
- 05 necessary to create more specific categories of use.
- 06 And the use categories are important because it allows
- 97 you to begin to identify parameters such as volume,
- 08 water quality and volatility of demand, that is peak
- 09 and non-peak demand, amongst different segments of
- 10 population.
- 11 Further, the stratified demand functions
- 12 for water and wastewater services should be understood
- 13 under various but likely demographic, economic and
- 14 climate scenarios. And so, depending on the locale,
- depending on the geography, some of those factors
- 16 might be more important than others. So for example
- in the Commonwealth, it may be important to better
- 18 understand the demand for water and wastewater
- 19 services due to the state's population shift from
- 20 urban centers to outlying residential community. So
- 21 what does that mean in terms of not only what are the
- 22 chronic demands or what have been the demands in
- industry, but really looking forward because the line
- 24 would be backed up to the wall, what is the
- 25 anticipated demand likely to be and matching the
 - 94
- 01 infrastructure needs, and really identifying the
- 02 infrastructure needs on the basis of that demand.
- O3 You know, to some of you I'm sure this

- 04 may sound a little like commonsense, it may sound
- 05 quite obvious, but I will tell you that, you know, CRA
- 06 often found that such demand data, particularly the
- 07 forward-looking data is just simply not available.
- 08 The reasons may not be surprising. It can be a
- 09 resource-intensive issue, particularly when individual
- 10 small municipalities take it on themselves. And it's
- 11 simply exacerbated by the fact of the heavily-
- 12 fragmented nature of water and wastewater services in
- 13 the U.S. and in the Commonwealth as well.
- Jumping ahead a bit, you know, let's
- 15 assume that a municipality or a region has determined
- 16 that its resources are inadequate to meet the system
- demand. They understand what the demands are, they
- 18 understand what the infrastructure needs are to meet
- 19 those needs and there just simply aren't sufficient
- 20 resources to meet those. And certainly, that's one of
- 21 the reasons why we're having this discussion today and
- 22 why this task force has obviously been formed.
- I'm also going to skip another point
- 24 which is important certainly in the state of actual
- 25 analysis but just for the sake of time today. Let's

- 01 also assume that the municipality has exhausted
- 02 opportunities and these sort of innovative
- 03 opportunities for increasing revenue or reducing
- 04 costs. Clearly a very important step and clearly any
- 05 step that we would counsel a public-sector entity to
- 06 fully explore, probably even before seriously seeking

- 07 out a private-sector partner. Because in some
- 08 instances, you know, the economic benefit that the
- 09 private sector is going to realize by an act of
- 10 ownership strategy is, in fact, implementing some of
- 11 these innovative measures that at least some
- 12 municipalities, some public-sector entity have a
- 13 capability to implement in full or in part themselves.
- But if we assume for a moment that we
- 15 have gone through both the traditional and also non-
- 16 traditional sources of resources and funds and I've
- found those to be inadequate, then the question might
- 18 arise, you know what types of projects would be good
- 19 projects, or could be good projects for a private-
- 20 sector investment? So just a few key considerations.
- 21 It's certainly impossible to catalog an entire list.
- 22 And there is no one size fits all solution. So it is
- 23 important to think through these issues carefully and
- 24 for each location of the municipality.
- 25 But there are a couple of overriding

- 01 things. So one is that the project must be of
- 02 sufficient size to drive economies of scale. And so
- 03 in practice it's extended to an even large urban
- 04 system for consolidation of smaller systems. You
- 05 know, the latter may be particularly interesting to
- 06 the Commonwealth given that, you know, that greater
- 07 regionalization has been identified as a possible
- 08 solution and has certainly been discussed today.

09	Another possibility to provide a larger
10	scale investment opportunity for the private sector
11	would be to consider private-sector investment in
12	PENNVEST or something or a similar kind of
13	program. Now, I'm obviously I'm not addressing
14	the regulatory and legislative framework of those
15	programs, but I'm really talking about the idea, the
16	concept. You know, for suitable opportunity, a
17	private-sector participant may be able to provide
18	incremental debt or equity financing that could be
19	combined with admittedly lower cost but limit debt
20	financing of the existing PENNVEST program. This will
21	allow the private-sector participant to allocate risks
22	across multiple water or wastewater projects, thereby
23	mitigating the overall risk that the investor faces.
24	The end result being that the financing costs would be
25	lower.

01	One of the consumers of the private
02	sector in investing into the sphere is an ability to
03	mitigate risk. And you mitigate risk either by
04	investing in a number of projects and buying a
05	portfolio investment, some of which are winners in the
06	portfolio from a financial perspective, some of which
07	are losers in the portfolio from a financial
08	perspective, but certainly across the board it
09	provides an acceptable level of risk and acceptable
10	level of return. And there may be a way to structure
11	the PENNVEST-type program in which you could encourage

- 12 private-sector involvement not to crowd out the
- existing program by any means, but to offer that
- 14 program more --- additional funds ---.
- 15 A second key point that arises in terms
- of thinking about projects in which private-sector
- involvement could be profitable and could be
- 18 successful is that the public-sector sponsor, whether
- 19 that be a municipality or region, needs to be able to
- 20 demonstrate the political commitment to successfully
- 21 pursuing private-sector investment. The support can
- 22 be in various forms, some forms of which already exist
- in a Commonwealth, enabling legislation, policy
- 24 statement, the establishment of certain tax
- 25 incentives, including active tax-advantage debt

- 01 financing or a transparent-regulatory regime.
- 02 Let me farther also say that in some
- 03 cases --- and I don't think this is in all cases. In
- of some cases there may be a need to reconsider the
- 05 regulatory regime to make sure that it's providing
- 06 like incentives.
- 07 There are certainly instances that we
- 08 have seen in this country where the result of the
- 09 regulatory regime, even if it was not the intent, is
- 10 that there's sometimes not enough incentive to operate
- 11 the system efficiently. And so certainly that's
- 12 something that may need to be looked at in the case of
- 13 the increasing and encroaching private-sector

- 14 investment. You know, as many of you know,
- 15 infrastructure transactions, particularly involving
- 16 private sector party participants, can increase
- 17 substantial political backlash. Similar protest has
- 18 derailed a previous effort to increase private-sector
- 19 investment in water and wastewater assets. And I
- 20 contrast that with the fact that it's extremely
- 21 expensive, both in dollar cost and in time, for the
- 22 private sector to conduct the necessary pre-
- 23 transaction marketing and due diligence to decide
- 24 whether to invest in opportunities. And so as a
- 25 result, the private sector has demonstrated that it's

- 01 really only willing to make such an investment when
- 02 there's assurance that the project at least is
- 03 politically supported.
- 94 You know, given the Governor's support of
- 05 public/private partnerships, most notably in the
- 06 transportation industry, Pennsylvania Turnpike, you
- 07 know, the Commonwealth should be well-positioned to
- 08 really attract high quality private investors. I
- 09 mean, I just, you know, point to the example of
- 10 Illinois. And once they made a commitment to the
- 11 public/private partnership ---. Although certainly
- 12 not everyone agrees with all of the sectors in all of
- 13 the areas in which the state has ruled out
- 14 public/private partnerships, one thing the state has
- to be able to do is to really attract bid teams that
- 16 have the financial wherewithal and the technical

- 17 expertise to really form a robust process.
- The last sort of --- well, the third sort
- of key point that I will point out is just the
- 20 assurance of identifying projects for which private-
- 21 sector investment is likely to be more successful is
- 22 that the project should consist of discrete and
- 23 identifiable cash flows without the existence of
- 24 cross-project subsidies. You know, the cash flows may
- 25 be linked to a specific asset or a set of assets,

- 01 specific geographic boundary or a specific scope of
- 02 operation. And the needs' assessment that I was
- 03 speaking about earlier, the demands or the needs'
- 04 assessment, can really help a public sector
- 05 appropriately identify a scope in which the private
- 06 sector would find attractive for investment and in
- 07 which the public sector would benefit from that
- 08 private sector.
- 09 Just one final observation I want to
- 10 make, just based on what we saw and what we've seen,
- 11 what is still an emerging area, that being private-
- 12 sector investment and asset ownership in water and
- 13 wastewater. You know, the U.S. has seen a different
- 14 private-sector appetite for water versus wastewater.
- 15 Wastewater has generated greater interest. We think
- 16 it's because of four key reasons. One, the ownership
- 17 of wastewater systems in many areas is actually less
- 18 fragmented than that of a water system. The

- 19 regulatory framework is more straightforward. It's a
- 20 bit easier for I mean --- quite frankly, it's a bit
- 21 easier for the private sector to understand. Three,
- there has traditionally been less political
- 23 sensitivity to private-sector investment in wastewater
- 24 versus water. People are much less concerned with the
- 25 water leaving their home then they are with the water

- 01 coming into their home. And lastly, you know,
- 02 wastewater and its byproducts are increasingly being
- 03 recycled to create assets of --- new assets of
- 04 economic value. And so there's certainly an
- 05 attraction there from the private sector taking a,
- 06 what was considered frankly to be a non-asset in many
- 07 faces and literally turning it into an asset that
- 08 actually generates revenue.
- I mean, those are really my comments and
- 10 my remarks. I just wanted to encourage the task force
- 11 to think about increasing the private-sector
- 12 involvement in the state. And think about when and
- 13 how that can be a solution in meeting some of the
- 14 challenges of the Commonwealth. Thank you again for
- 15 the opportunity.
- 16 CHAIR:
- 17 Well, thank you very much, Yvette.
- 18 Eugene Barrett, Executive Director, Scranton Sewer
- 19 Authority. Gene, you're up.
- MR. BARRETT:
- 21 Senator Musto and members of the

- 22 committee, my name is Eugene Barrett. I'm the
- 23 Executive Director of the Scranton Sewer Authority,
- 24 which also includes the Borough of Dunmore. I'm
- 25 pleased to be here today on behalf of the City of

- 01 Scranton, the Sewer Authority and, again, the Borough
- 02 of Dunmore, and the Board of Director for the Scranton
- 03 Sewer Authority and Honorable Mayor Christopher
- 04 Doherty.
- 05 I've given you a document, I think it's
- 06 roughly 11 or 12-pages long with exhibits on. I have
- 07 a highlighted version here. And considering the time,
- 08 I think I'll just --- certainly, I'm just going to
- 09 give you some highlights of the Scranton system. You
- 10 have a history there of how the Scranton system
- 11 started, where we've gotten over the last, you know,
- 12 40 or so years, and where we are now. And the current
- 13 dilemma that we're facing regarding the Combined Sewer
- 14 Overflow Policy and the biological nutrient reduction
- 15 caps that have just been recently --- we received in
- our permit that was issued by DEP in March of 2008.
- 17 The Scranton Sewer Authority owns the
- 18 wastewater and collection conveyance and treatment
- 19 system. It serves the City of Scranton, the Borough
- 20 of Dunmore. The adjacent portion of Lackawanna Valley
- 21 Sanitary Authority and the Lackawanna River Basin
- 22 Sewer Authority are also served by the Scranton Sewer
- 23 Authority. These areas include parts of the Borough

- 24 of Taylor within the Lackawanna River Basin service
- 25 area, the SSA services the Siniawa sewer system along

- 01 U.S. Route 6 in the Borough of Dickson City and the
- 02 Montage Sewer District in the Borough of Moosic. We
- 03 serve a residential population of approximately
- 87,000, about 30,000 accounts of residential, plus
- 05 approximately 1,800 commercial accounts.
- 06 Effectively, there's three other small
- 07 entities that we serve, they're mentioned, I just
- 08 mentioned Dickson City, Taylor and the Montage Sewer
- 09 District. Geographically, when these areas were
- 10 developing, it was much easier for them to connect
- into our system than, you know, what they had to do in
- 12 order to let's say connect to the Lower Lackawanna or
- 13 Lackawanna sewer system.
- We have approximately 275 miles of
- 15 collection system. There are seven pumping stations
- and approximately 62 percent is our combined sewers.
- We have 80 combined sewer overflow points on the
- 18 system. Similar to what we just mentioned here
- 19 recently, Wyoming, Wyoming Valley, we just rebuilt the
- 20 seven pumping stations within the last couple of years
- 21 at a cost of about \$2 million. So listening to the
- 22 problem of Wyoming Valley, that \$15 million or so in
- 23 today's dollars is about what it would cost to rebuild
- 24 the pumping stations.
- 25 Our current operating budget is

- 01 approximately \$16 million. Of this amount, 84 percent
- 02 is for operation, maintenance and administration, 16
- 03 percent related to debt service on our loans and bond
- 04 issues.
- 05 The first bond indenture was in 1968 and
- 06 the term of that was up April 1st of 2008, 40 years.
- 07 And in 40 years, up until September of 2007, there was
- 08 not another bond issue, we relied solely on the funds
- 09 of the ratepayers. There were very few rate increases
- 10 over the years, although recently we found ourselves
- 11 --- I'll get into that in a few minutes --- rate
- increases in the last couple years and more to come.
- 13 But in September of 2007 we closed on a
- 14 bond issue of approximately \$17 million. And that
- 15 money is used for current capital programs that are
- 16 underway. And also it's going to pay for most of our
- 17 --- first several years of the nutrient reduction
- 18 program. I can't say --- Michael Gallagher is here,
- 19 we have been able to take advantage the last five or
- 20 so years of substantial assistance from PENNVEST.
- 21 Currently, a capital project is underway right now.
- We applied for \$9 million and received I think half,
- 23 Michael, right, of our request.
- We did find that when we went in to
- 25 PENNVEST approximately five or six years ago, we got

- 01 just everything we asked for, but it just seems to
- 02 last us several years. It seems like a lot of, you

- 03 know, entities, municipalities, authorities, whatever
- 04 have discovered PENNVEST and now it's become much more
- 05 difficult. But regarding that, we'll get into what
- 06 we're here for today. Obviously, we recognize the
- 07 purpose of the task force, identifying the capital
- 08 needs facing water and sewer facilities in the
- 09 Commonwealth, and innovative or sustainable needs of
- 10 accomplishing the projects, securing the financing
- 11 and/or managing resources.
- 12 Today I will address some of the current
- 13 and historic financial technical and management
- 14 mechanisms we have used in Scranton. I will provide
- 15 you with a summary of our capital improvement history
- and future needs, we'll touch on some of the key
- 17 points. We have our capital program. We've never not
- 18 had the capital program going on at all times. We've
- 19 been able to afford the capital program. Our system,
- just like everybody else's, our plant and collection
- 21 system, a good part of it is 40 years old, but prior
- 22 to the early 70s, the rest of it is approximately 100
- years old. The plant itself, being 40 years old, is
- tired and it's worn out.
- We're spending approximately \$2 million

- 01 on a collection system every year. And were it not
- 02 for the Combined Sewer Overflow Policy that was
- 03 mandated to address --- and also the BNR issue with
- 04 the state and Chesapeake Bay initiative, we would
- 05 probably be okay with the way we've been going for the

- 06 last 40 years or so. But regardless of that, those
- 07 particular issues with Scranton, we were able to avail
- 08 ourselves of some funds from the Army Corps of
- 09 Engineers. Approximately two years or so ago we
- 10 completed a study, \$150,000, \$160,000, that outlined
- 11 what the Scranton Sewer Authority had to do as far as
- 12 the BNR program is concerned. Our cost,
- 13 approximately, \$30 million at this point, depending on
- 14 the technologies that we use.
- We also have availed ourselves of money
- 16 from --- well, Lackawanna County is managed by a group
- 17 called Lackawanna Watershed 2000, they were the
- 18 conduit for funds from the EPA. We participated in a
- 19 car-sharing arrangement with Watershed 2000 in
- 20 Lackawanna County. Forty-five (45) percent of the
- 21 funds we provided. That was our local share and 55
- 22 percent came from EPA funds in developing a long term
- 23 control plan in response to the combined sewer
- 24 overflow requirement. That plan cost approximately
- 25 \$3.5 million, of which we paid for approximately 45

- 01 percent.
- The plan requires us to separate 15
- 03 combined sewer overflow points of the approximately 80
- 04 that are out there currently. Also, a high-rate
- 05 clarification facility at the plant, overall cost in
- 06 today's dollars for that is about \$120 million. So
- 07 combined between the BNR reduction and the combined

- 08 sewer overflow, which are like many others are hitting
- 09 us simultaneously, for the two of them, close to \$160
- 10 million over the next 20 years.
- 11 The document I provided you with today,
- 12 there are two exhibits there. You'll see our project
- 13 schedule and also budget schedule. The numbers are
- 14 there. We have the benefit of very recent topical
- information from an engineering standpoint.
- 16 Everything that we have is basically less than one to
- 17 two years old, at the very most.
- 18 One issue that was mentioned earlier, it
- 19 came from the fellow from Hazleton, and why they're
- 20 having a problem with their ability to get other
- 21 funding. We completed, if I can find it here, the
- 22 reference. But we just completed recently a financial
- 23 capability assessment, financial capability
- 24 assessment. It's part of the guidance documents and
- 25 requirements under the development of a long term

- 01 control plan and the Combined Sewer Overflow Policy
- 02 allocated by the EPA. And basically it's social and
- 03 economic indicators that tell us the status of your
- 04 community and the affordability of your community to
- 05 pay for the mandated requirements. Where it really
- 06 comes into play is the term that you arrive at when
- 07 you negotiate a term with the EPA as far as how long
- 08 they will allow you to take to complete your projects.
- 09 But anyway, in our case, I'm going to
- 10 read this. I'll read it to you. The recognized major

- 11 economic burden to our residential customers is the
- 12 percentage of community and household income that is
- 13 used to pay sewer service charges. Currently, our
- 14 customers are paying on an average of over one percent
- of their income on sewer service, which is considered
- 16 by EPA to be in the mid range of affordability.
- 17 However, with the projected capital needs, our
- 18 ratepayers would be facing over two percent of their
- 19 income devoted to the sewer service. According to
- 20 EPA, this will place our ratepayers in a high-burden
- 21 category. So what that means is, while we will
- 22 attempt to negotiate with EPA on the term of the
- implementation our long term control plan, we're
- 24 hoping for at least a 18 to 20-year plan.
- 25 Where we have developed an issue right

- 01 now at this point with EPA, when we --- early on when
- 02 we were involved with EPA and Lackawanna Watershed
- 03 2000 and the task force that was working on Scranton's
- 04 project and the Lackawanna River Basin Sewer Authority
- O5 Project, we chose, under the guidance documents,
- 06 what's called a 85 percent capture. So with that 85
- 07 percent capture means on a wet-weather day, and if
- 08 there's day-to-day use ---. I think in our case there
- 09 was some rain event that occurred let's say in 1982 or
- 10 whatever. It's kind of like an encompassment of
- 11 statistical data that they start at. But anyway, we
- 12 chose the 85 percent capture rate and that's how the

- 13 plan was developed.
- The plan was published with 85 percent
- 15 capture. Substantial improvements at the treatment
- 16 plant itself, as I mentioned earlier, the high-rate
- 17 clarification facility, and also elimination of 15
- 18 combined sewer overflow points. But even with that,
- 19 the plans still included a substantial amount of
- 20 events on an annual basis. In other words, discharges
- on an annual basis, more than what's accepted by EPA.
- 22 So we're in the middle of I would have to say a very
- 23 strong negotiation at this point. And it is, you
- 24 know, it's probably now to this point that Scranton
- we're not just with the EPA, we're also with the

- 01 Department of Justice and the Enforcements Act.
- O2 So we have kind of somewhat of a tough
- on that. But it
- 04 is going to cost substantially the ratepayers of
- 05 Scranton and Dunmore. And we just --- we raised our
- 06 rates a few years ago and we just raised our rates in
- 07 2007 another 50, 60 percent. And, again, we're
- 08 looking at additional rate increases going forward.
- As I said a few minutes ago, we have
- 10 tried to avail ourselves as much as we could of
- 11 PENNVEST funds. I would recommend to the task force
- 12 that --- and I see in the legislation and I think the
- 13 task force is head in this direction, let PENNVEST be
- 14 that entity or body that's substantially involved.
- 15 And if their --- even their interest can be broadened

- somehow, I think that would be a wise thing to do.
- 17 That is our story. I would have to say
- 18 that, you know, we're not too much different. We're
- one of the 62 or 63 point-source dischargers that are
- 20 under the BNR reduction effort, as far the Chesapeake
- 21 Bay Strategy is concerned. We haven't received our
- 22 permit. We did put in an appeal in our permit at the
- 23 same time, just in language within the permit, that we
- 24 wanted it to be clarified, we wanted to protect our
- interest, so we do file the appeal.

- Ol Scranton Sewer Authority is committed and
- 02 will not shirk responsibilities on either the Combined
- O3 Sewer Overflow Policy that we're required --- nor the
- 04 nutrient reductions.
- 05 We basically know at this point
- 06 effectively the direction we're going in. We have a
- 07 20-year plan laid out. We know our budget and we have
- 08 a pretty good idea from an engineering standpoint what
- 09 we need to do. Those costs, we have an idea, a pretty
- 10 good idea of how we're going to raise the rates. But
- at the same time if there's any way that the state ---
- and I know the federal government is mentioned here
- 13 before, but we're here before the state ---. But we
- 14 certainly need all of the help that we can get out of
- this community and our community and all the others,
- in the form of grants, loans, however you see fit.
- 17 But we need your help and we need it desperately.

- 18 Thank you.
- 19 CHAIR:
- 20 Thank you very much, Eugene. Walter
- 21 Nicholson. Director of Operation for the Williamsport
- 22 Sanitary Authority.
- MR. NICHOLSON:
- 24 Senator Musto, committee, thank you. My
- 25 name is Walter Nicholson. I'm the Director of

- 01 Operations for Williamsport Sanitary Authority and
- 02 Williamsport Municipal Water Authority. I'm thankful
- 03 to be given this opportunity to present testimony on
- 04 behalf of our authorities. In addition to testimony
- 05 today, we'll submit a more complete testimony,
- 06 including both water and wastewater infrastructure
- 07 issues. The most important current issue that echoes
- 08 Wyoming Valley, Scranton Sanitary Authority, is the
- 09 impact of the Chesapeake Bay Cleanup Program on our
- 10 sanitary authority customers. Unless the Commonwealth
- 11 of Pennsylvania steps forward to help fund the program
- 12 and address questions which concern the regulating
- 13 communities, there may be drastic unfortunate economic
- 14 consequences for our local communities and the economy
- of the Central Pennsylvania region.
- 16 Our authority recognizes the importance
- of a clean environment to our community and region and
- 18 for over 50 years we've been instrumental in
- 19 maintaining the high water quality of the West Branch
- of the Susquehanna River. Our treatment plants serve

- over 51,000 people and hundreds of businesses and
- 22 industries in Williamsport and six surrounding
- 23 municipalities. We treat an average of about
- 24 12,000,000 gallons of wastewater each day. And that
- 25 represents about 80 percent of the point-source

- 01 discharges from Lycoming County. The current value of
- 02 our treatment plants is over \$60 million, including a
- 03 recent \$15 million renovation at our West wastewater
- 04 treatment plant that was completed in 2002.
- Our authority, the City of Williamsport,
- 06 and the tributary communities, which include seven
- 07 other municipalities, have been working together since
- 08 2001 to determine how to cost-effectively address the
- 09 two major environmental regulatory programs from the
- 10 Pennsylvania Department of Environmental Protection
- 11 and the U.S. Environmental Protection Agency, namely
- 12 the Chesapeake Bay Cleanup Program and the wet weather
- 13 sewer overflow reduction initiatives.
- 14 As a result of the planning process which
- is now nearing completion --- and again these are
- 16 fairly current numbers, it has been determined the
- 17 capital cost necessary to meet DEPs, MPDES permit cap
- 18 loads for total nitrogen and total phosphorous
- 19 required by the Bay Program for their treatment plants
- within the next five years, will be about \$70 million.
- 21 In addition, the plants will require an additional
- \$22,500,000 in improvements to handle additional flows

- 23 to reduce the wet-weather overflows and to do other
- 24 planned upgrades that our plants need at this time.
- Our primary plants were built in 1955,

- 01 secondary in about 1974. Our authority will also need
- 02 to spend about \$7.6 million on combined sewer overflow
- 03 control facilities in the next four years within the
- 04 City of Williamsport, plus ongoing costs of about a
- 05 quarter of a million dollars per year in sewer system
- 06 improvements into the future. And the tributary
- 07 communities are estimating over \$41 million in sewer
- 08 system and customer lateral improvements to abate
- 09 their sanitary sewer overflows, the SSOs. Total price
- 10 tag for all these sewer and treatment system upgrades
- 11 for our authority and its partnering municipalities
- 12 over the next five years to ten years will be over
- 13 \$140 million.
- 14 These upgrades will result in rate
- 15 increases which would triple the rates our customers
- 16 currently pay for sewer service. That would put us
- 17 very close to the two percent benchmark that Mr.
- 18 Barrett was talking about, which would be in the high-
- 19 impact area. There are also currently no significant
- 20 sources of funding assistance from the Commonwealth or
- 21 the federal government to help defray regulatory
- 22 burden. Unlike Virginia and Maryland, Pennsylvania
- 23 has not established significant statewide funding
- 24 programs to help its municipal treatment systems to
- deal with the high cost of these cleanup goals.

01	Also, the removal of the Act 339
02	operating cost subsidy by the Commonwealth has further
03	reduced our ability to absorb operating costs which
04	will increase significantly due to the nutrient
05	removal requirement. Our authority has lost over a
06	quarter of a million dollars in annual subsidies since
07	that program was discontinued.
08	While the authority and the
09	municipalities recognize our commitment to help
10	provide a clean environment and protection of our
11	local streams, the economic impact that these unfunded
12	mandates are placing on the community would be
13	enormous.
14	The extensive level of nitrogen reduction
15	treatment required by the DEP strategy is reflected in
16	our NPDES discharge permit cap loads, results in the
17	need to employ much more extensive levels of
18	technology to treat nitrogen than is economically
19	efficient. The high level of treatment is more than
20	double the estimated capital cost of the project or
21	its cost-effective point, i.e., a curve point, and
22	results in much less benefit, meaning low marginal
23	return for the dollars spent. If the DEP has
24	determined that nitrogen reduction is far beyond the
25	most cost-effective point required, then the

01 Commonwealth and not our ratepayers should fund the

- 02 cost of that additional level of treatment.
- 03 Our authority is working with Lycoming
- O4 County and considering the option of purchasing
- 05 trading credits for a portion of the required total
- 06 nitrogen reductions, but the use of trading credits as
- 07 a significant part of our compliance strategy is not
- 08 currently viable because --- on a large scale, because
- 09 of the large number of credits required, rigid
- 10 schedule required by our NPDES permits and major
- 11 issues of uncertainty surrounding the trading credit
- 12 program and the ramifications of possible future in-
- 13 stream or TNDL nutrient standards.
- We're willing to do our fair share of the
- 15 nutrient reduction improvements, which are reasonable
- 16 and cost-effective, however we do not believe that
- it's fair and reasonable to the ratepayers in our
- 18 community to pay the full cost of the levels of
- 19 treatment technology beyond the most cost-effective
- 20 point. And it's not appropriate for our ratepayers,
- 21 as customers of large sewer systems, to assume the
- 22 cost and responsibility for farmers or manure haulers
- 23 to practice environmentally-responsible practices.
- 24 The state and federal governments need to step forward
- 25 to help finance the higher levels of required

- 01 wastewater treatment technologies and additional non-
- 02 point improvements and farming practices that are
- 03 necessary to meet the goal of improving the Chesapeake
- 04 Bay. Because the benefits of the program will occur

- 05 beyond our local area and our city, the burden of the
- 06 funding should be shared both on a statewide and
- 07 national level.
- 08 In fairness to our ratepayers and with
- 09 concern for the drastic impact of these estimated
- 10 costs on our local economy, we'll continue to seek the
- 11 cooperation and commitment of all local, state and
- 12 federal elected officials and organizations concerned
- 13 with the local and Central Pennsylvania economy to
- work for effective legislative and supplemental
- funding to reduce the burden on our ratepayers.
- 16 While we welcome the effort to look at
- 17 the long range infrastructure needs, and we encourage
- 18 the Governor and the legislature to make sure that
- 19 funding mechanisms to meet current needs are addressed
- 20 and implemented soon, we support legislative
- 21 initiatives, such as The Fair Share for Clean Water
- 22 Funding Plan proposed by the PMAA, Pennsylvania Farm
- 23 Bureau, Pennsylvania Builders' Association,
- 24 Pennsylvania Association of Conservation Districts and
- 25 the Chesapeake Bay Foundation. More specifically, we

- 01 support the adoption of legislation, such as your
- 02 bill, Senator Musto, and Representative Perry's House
- 03 Bill 2441, which would furnish 50 percent matching
- 04 grant funding for the Chesapeake Bay-related
- 05 wastewater treatment facility improvements, as well as
- 06 helping to fund farm programs to reduce the non-point

- 07 nutrient discharges, make improvements in the nutrient
- 08 credit trading program to make it more predictable,
- 09 reliable and cost-effective, and to address the
- 10 concerns relative to municipal bidding law
- 11 requirements.
- 12 So with that, thank you for your time.
- 13 And thank you, Senator Musto.
- 14 CHAIR:
- Thank you, Walter, for your testimony.
- 16 And now we hear from Matt Ehrhart. He's the Executive
- 17 Director for the Pennsylvania office, Chesapeake Bay
- 18 Foundation. Welcome.
- 19 MR. EHRHART:
- Thank you. In the interest of time, I'll
- 21 be brief. I do want to thank Senator Musto for his
- 22 stalwart support of infrastructure issues. Although
- 23 we really can't talk about this issue honestly without
- being in a million dollar category, and that scares
- away the legislature and the Governor, I also want to
 - 119
- 01 thank the task force for tackling an issue that has
- 02 really gone unaddressed for far too long. It tends to
- 03 be invisible and people would rather not deal with it
- 04 given the cost. I'd also like to thank Dana for his
- 05 involvement over years and years of these discussions
- 06 of various issues.
- O7 Some of these issues I'd like to call
- 08 your attention to, and as had been mentioned here
- 09 repeatedly, are not things we can put off any longer

- and as a reality, the cost will be borne now. The
- 11 only question we face right now for the cost related
- to the Chesapeake Bay issue is, how are we going to
- distribute those costs among ratepayers, local
- 14 government, and the state? I wish I could throw the
- 15 federal government in there but I think that would be
- 16 totally optimistic at this point. And based on the
- 17 Clean Water Act Compliance issues with the Chesapeake
- 18 Bay impairment, as has been noted, about 63 wastewater
- 19 treatment plants have already received permit limits.
- 20 About 121 will come up over the next several years,
- 21 and they need to exist right now to start the
- 22 planning, designing and construction process, with the
- 23 total price tag of over a billion dollars.
- The last time we had this sort of
- 25 proposed construction of treatment facilities across

- 01 the state was in the early days of the Water Act
- 02 construction and most of those costs were borne with
- 03 the 75 percent federal cost share.
- O4 The interesting corollary to that, and
- 05 perhaps it would be the expensive corollary is, we're
- 06 starting to see TNBL ---. Outside of the Bay
- 07 Watershed, I think there are six facilities right now
- 08 looking at nutrient based limits based on local water
- 09 quality impairments. Pretty much in the Southeast, in
- 10 Pittsburgh, Harrisburg, I forget where the final one
- 11 is, but those treatment limits are even lower than

- what's being requested in the Chesapeake Bay permits.
- 13 And it should be noted that such as the level of
- 14 treatment required by maintenance of the cap load for
- 15 nitrogen and phosphorous. I think any time we're
- 16 looking at Clean Water Act driven limits based on
- 17 nutrients, we can't avoid the linkage to the non-point
- 18 source sector. Whether that's agriculture or suburban
- 19 and urban runoff, Chesapeake Bay Watershed funds are
- 20 being asked to implement many new BMGs with green
- 21 infrastructure, if you will. And the reality is that
- if we don't achieve these ag reductions, we're going
- 23 to create more problems for ourselves in terms of
- 24 future growth and economic development. We have to
- 25 move the whole picture forward together, not just our

- 01 treatment plants, not just agriculture, not just
- 02 stormwater but all of these infrastructure issues
- 03 together.
- 04 We really have to prioritize. I was
- 05 going to say allocate, but it's really a matter of
- 06 prioritization.
- 07 We have a \$28 billion state budget. This
- 08 is a need that's not going to go away and it's only
- 09 going to get more expensive as fuel cost and energy
- 10 cost, construction material costs increase. We can't
- 11 put it off another year. Many of these communities,
- 12 as you've heard, are already increasing their rate.
- 13 They need the assistance now.
- 14 The Pennsylvania Builders' Association,

- 15 the Municipal Authorities Association, the Farm
- 16 Bureau, Pennsylvania Association of Conservation
- 17 Districts, have joined together an alliance of sort of
- 18 unlikely bedfellows and are having a very rapidly
- 19 expanding coalition. And I think still a number of
- 20 groups are now up to about two dozen of proposed
- 21 Pennsylvania Fair Share for Clean Water Plan, sending
- forth \$890 million spending every seven years and
- 23 50/50 cost-share grants and programs to both
- 24 wastewater treatment plants and agricultural
- 25 infrastructure issues.

- 01 I'd like to note that Representative
- 02 Perry, as we mentioned before, has introduced House
- 03 Bill 2441, which addresses many of these issues.
- 04 Senator Musto's bill is out there on the CSO issue.
- 05 Recently Senate Bill 02 has been introduced, which is
- 06 another infrastructure bill based on, I think, a \$750
- 07 million bond issue paid for with gambling revenues.
- I guess to summarize, given the overall
- 09 infrastructure needs we face here, we just can't
- 10 afford to set precedent of starting a fund of a
- 11 hundred percent on local citizens and local
- 12 municipalities. The state has always tried to address
- 13 some of these issues equitable, whether it's roads,
- 14 mass transit, wastewater. There's a role for both the
- 15 state government and the local government and the
- 16 local citizens in these issues. I think that needs to

- 17 continue. And in order to address the issues that are
- 18 being driven by the permit limits right now, we need
- 19 to start money flowing in this budget year and look at
- 20 that as a downpayment in the market infrastructure
- 21 issue.
- I'll wrap up. I know everybody's been
- 23 here a long time.
- 24 CHAIR:
- Well, thank you very much, Matt. That

- 01 concludes testimony for today. And if there's anyone
- 02 present who would like to submit additional testimony
- 03 or any testimony, feel free to do so. The record will
- 04 continue to be open and you can forward the testimony
- 05 or request to myself or to Greg at the Joint Air and
- 06 Water Conservation and Pollution Committee. Yes?
- 07 MR. EHRHART:
- O8 Senator, what's the time length on the
- 09 task force for wrapping everything up, the theories
- 10 and ---?
- 11 CHAIR:
- October. We need to have a report to
- 13 Governor Rendell on October 1st or before October 1st.
- 14 And that is quite a timetable. We certainly have to
- 15 move along very well. And, you know, we did receive
- some great testimony today, very informative.
- 17 Recommendations were very good and the task force will
- 18 be looking at them. What we must keep in mind, we
- 19 heard testimony today from sanitary authorities that

20	are really working very hard to correct infrastructure
21	problems and especially CSOs and testimony we heard
22	today hundreds of millions of dollars are to be spent
23	and yet, the total problem for CSOs is not solved with
24	the amount of money so far that is being permitted.
25	So we do have an awful lot of work to do in that area,
	124
01	no question about it? Craig, you wanted?
02	MR. BROOKS:
03	Well, no, I just want to remind
04	everybody, the deadline for submitting testimony is
05	actually June 1st; correct? June 1.
06	CHAIR:
07	And if you have it after June 1st?
08	MR. BROOKS:
09	We'll take it.
10	CHAIR:
11	Well, thank you very much. The hearing
12	is now concluded. And we have the opportunity for
13	additional hearings in other areas between now and
14	probably July or August. I did not introduce a very
15	outstanding gentleman, the former Secretary of
16	Environmental Protection. Dave Guss is with us today
17	and through our whole hearing and testimony. Well,
18	thank you very much.
19	
20	* * * * * *
21	HEARING CONCLUDED AT 4:15 P.M.

* * * * * * *